Heathrow Airport Limited

Specified facilities – transparency and trading statements

Year ended 31 December 2023



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Classification: Public

Heathrow Airport Limited Specified facilities – transparency and trading statements for year ended 31 December 2023

This document sets out the actual costs and income in respect of the specified facilities outlined in condition C2 of Heathrow's Economic Licence.

The transparency and trading statements, combined into a single document for clarity, have been drawn up in accordance with the requirements of condition C2: Charges for other services, contained in the licence granted to Heathrow Airport Limited (hereafter "Heathrow") under the Civil Aviation Act 2012.

This document is approved by:

Sally Ding Chief Financial Officer 23 September 2024

1. Background

The CAA prescribes activities to be included in the transparency conditions.

The designation of specified facilities for H7 is derived from Paragraph C2.12 in Heathrow's Economic Licence

- Baggage handling systems;
- Hold baggage screening;
- Services for passengers with reduced mobility (PRMs);
- Staff car parking;
- Staff identity cards;
- Fixed electrical ground power;
- Pre-conditioned air;
- Airside licences;
- Waste, recycling and refuse collection;
- Taxi feeder park;
- Utility services (including electricity and water & sewerage); and
- The Licensee's contribution to the funding of the AOC.

2. Accounts

The figures included in the statements have been prepared by Heathrow and have been subject to a set of specified procedures in accordance with the terms of Heathrow 's Licence which have been carried out by an independent external party.

A number of adjustments are made to the figures in order to derive the complete income and costs for each activity. Where applicable, the customer share of income is then calculated and used to determine the third party share of costs. Another adjustment is made to incorporate allocated costs and annuities, together 'fixed costs' (see tables in section 3 below), and the final result for each activity can be seen in the last column of each statement. In order to reflect the true underlying under/over-recovery for the year, adjustments are made at the bottom of the statements to remove income elements relating to the prior year's result. Figures and adjustments are presented as rounded numbers.

3. Cost types and the principles of cost allocation

Direct costs

All transactions (income and expenditure) are posted to general ledger cost codes and cost centres within the management accounting system. Transactions posted to cost centres which can be wholly identified with a particular specified facility form the income and direct expenditure allocated to that activity. This excludes depreciation, the impact of which is covered in the fixed costs explained below.

Fixed costs and business rates

In the H7 Final Decision, the CAA published the level of fixed costs and business rates for the H7 regulatory period (Table 8.2 CAP2524C) which were to be recovered via ORCs. These costs were set by the CAA and based on information provided as part of the constructive engagement process and which were in turn based on the annuity and allocated costs included in the Q6 determination. As a result of the absence of a mechanism in the price control formula, these have been fixed for the duration of H7. The CAA identified £90m relating to non-airline fixed costs and £5.5m for business rates (both in 2020 prices) to be recovered via ORCs.

Classification: Public

A breakdown of the fixed costs and business rates which underpin Table 8.2 by activity is outlined below, including an uplift for inflation.

| Fixed Costs (£ks) | Real 2020 | Nominal 2023 |
|----------------------|--------------|-----------------|
| Electricity | 11,053 | 14,076 |
| Water | 2,821 | 3,593 |
| Waste (Area) | 175 | 223 |
| Staff Car Parking | 3,138 | 3,997 |
| Staff Identity Cards | 211 | 269 |
| Airside Licences | 138 | 175 |
| Taxi Feeder Park | 746 | 950 |
| Total | 18,282 | 23,282 |

| Rates (£ks) | Real 2020 | Nominal 2023 |
|----------------------|--------------|-----------------|
| Staff Car Parking | 1,025 | 1,305 |
| Staff Identity Cards | 22 | 28 |
| Taxi Feeder Park | 53 | 68 |
| Total | 1,100 | 1,401 |

| nc | lexation |
|----|----------|
| | |

The following indices have been used for revaluing forecasts:

| Average RPI index for the year ended 31 December 2020 | 293.14 |
|---|--------|
| Average RPI index for the year ended 31 December 2023 | 373.32 |

Indexation calculations as on unrounded numbers

(sourced from the Office for National Statistics)

4. Prices

For pricing information please refer to General Notice 01/23 published 9th December 2022.

5. Explanatory notes

Baggage handling systems

Baggage costs consist of direct costs which include: operations and maintenance of the infrastructure and utilities.

Baggage prices are charged on a "per departing bag" basis. For the avoidance of doubt, the price per departing bag recovers the cost of managing departing, arriving and transferring bags.

Hold baggage screening (HBS)

HBS costs consist of direct costs which include: staff and operational contract costs.

Bag volumes are calculated using the same bag per departing passenger ratio as baggage handling systems.

HBS prices are charged on a "per departing bag" basis and cover the costs of all departing bags, arriving bags, transferring bags and "gate bags".

Passengers with reduced mobility (PRMs)

The cost of the PRM service consists of the direct operating cost (which is primarily the contracted service provider) and other miscellaneous operational costs.

The charging structure established in Q5 & Q6 will remain for H7 as the pre-notification performance is important in that it facilitates the most efficient use of resources and therefore cost. During the Regulatory Year 2022, the pre-notification threshold was increased to 36 hours in line with regulatory guidance and the charging categories for PRS are as follows:

- Category 1 at 65%+ pre-notification at 36 hours
- Category 2 between 50% and 64.99% pre-notification at 36 hours
- Category 3 less than 49.99% pre-notification at 36 hours

Heathrow reserves the right to amend the charging structure for the PRM service, in consultation with the airline community.

Staff car parking

Staff car parking costs consist of direct costs, fixed costs and business rates. Direct costs include: bussing, car park management and rent.

Income from staff car parking is derived from sales of car park passes. In H7, the ORC for staff car parking will only be for perimeter staff car parks. Charges for Central Terminal Area (CTA) and S4 car park passes (formerly governed by ORC principles) will be a commercial charge and are not covered by this statement.

Staff car parks are shared by Heathrow and other users. The attached statement therefore follows the approach used in previous years, of assessment as a total with apportionment then applied to the Heathrow and other user elements, based on consumption. This ensures that income and cost are allocated equally.

Staff identity (ID) cards and vehicle apron passes

Staff ID card and vehicle apron pass service costs consist of direct costs, fixed costs and business rates. Direct costs include control and administrative costs.

Income is derived from charges to airport users for the supply of staff ID cards and vehicle apron passes.

This service is shared by Heathrow and other users. The attached statement therefore follows the approach used in previous years, of assessment as a total with apportionment then applied to the Heathrow and other user elements, based on consumption. This ensures that income and cost are allocated equally.

Fixed electrical ground power (FEGP)

FEGP costs consist of direct costs which include: staff, maintenance, parts and electricity costs.

Electricity costs are calculated using the General Notice published for the applicable regulatory year.

FEGP charges are invoiced based on kilowatt hours (kWh) used.

Automatic Meter Reading (AMR) meters have been installed on the FEGP equipment enabling electricity consumption to be measured at five minute intervals. Meter data is cross-referenced with aircraft on stand data to create an invoice showing the number of kWh consumed.

Pre-conditioned air (PCA)

PCA costs consist of direct costs which include: staff, maintenance, parts and electricity costs.

Electricity costs are calculated using the General Notice published for the applicable regulatory year.

PCA charges are invoiced based on kilowatt hours (kWh) used.

Automatic Meter Reading (AMR) meters have been installed on the PCA equipment enabling electricity consumption to be measured at five minute intervals. Meter data is cross referenced with aircraft on stand data to create an invoice showing the number of kWh consumed.

Airside licences

Airside licence costs consist of direct costs and fixed costs. Direct costs include the operating and maintenance costs of the ramp operations team.

Income is derived from the sale of airside licences to users and prices are consulted upon with the Airport Users' Committee (AUC).

Waste, recycling and refuse collection

Waste services costs consist of direct costs, fixed costs and business rates. Direct costs include: waste contract and staff costs.

There are two types of waste charge:

- Refuse Area Charge; and
- Refuse Bin Room Charge.

Tiered prices are calculated to reflect the greater use of the service by some operators.

Taxi feeder park (TFP)

TFP costs consist of direct costs, fixed costs and business rates. Direct costs include: the TFP management contract, maintenance and IT costs.

Forecast movements are used to calculate an average unit price per movement and income is recovered based on movement charges with operators.

Electricity

Electricity costs consist of direct costs and fixed costs. Direct costs include: the purchase costs for the provision of high and low voltage electricity at the airport.

Forecast consumption is then used to calculate average unit prices for electricity.

Following the introduction of Electricity and Gas (Internal Market) Regulations 2011, Heathrow revised the structure of the electricity tariffs. Prices are now provided for supply of electricity only and also for the provision of high and low voltage electrical infrastructure.

Airport electricity supply is shared by Heathrow and other users. The attached statement therefore follows the approach used in previous years, of assessment as a total with apportionment then applied to the Heathrow and other user elements, based on consumption. This ensures that income and cost are allocated equally.

In the year ended 31 December 2023 Heathrow issued invoices to third party occupiers at the airport for electricity costs that were incurred in previous regulatory years. An adjustment has been included in the 2023 transparency and trading statement to reflect the appropriate increase in direct costs, calculated from the year of consumption.

Water and sewerage

Water and sewerage costs consist of direct costs and fixed costs. Direct costs include: purchase costs, staff costs and maintenance costs.

Forecast consumption is then used to calculate average unit prices for water.

Income is derived from charges to airport users for water supply and sewerage services (excluding deicing facilities). There are separate charges for:

- Water and sewerage;
- Water supply only;
- Waste water only; and
- Domestic hot water.

In circumstances where a user has a separate trade effluent consent from Thames Water, Heathrow levies charges for the supply of water only i.e. the sewerage proportion of the charge is removed.

Airport water and sewerage services are shared by Heathrow and other users. The attached statement therefore follows the approach used in previous years, of assessment as a total with apportionment then applied to the Heathrow and other user elements, based on consumption. This ensures that income and cost are allocated equally.

In the year ended 31 December 2023, Heathrow issued invoices to third party occupiers at the airport for water and sewerage costs that were incurred in previous regulatory years. An adjustment has been included in the 2023 transparency and trading statement to reflect the appropriate increase in direct costs, calculated from the year of consumption.

Heathrow contribution to the funding of the Airline Operators' Committee (AOC)

The AOC costs that comprise this ORC activity consist of direct costs which include operating costs, largely relating to consultations taking place between Heathrow and the AOC on behalf of the airline community and are made up of facilities and resources costs. The cost and resulting charge is not intended to fund all of the AOC operating costs.

Please note that in some tables in this document there may appear to be a discrepancy between the totals presented and the sum of the items included if they were to be calculated manually – these differences arise due to roundings in the figures. As an example, underlying figures may be 1.6+1.6 = 3.2 however, rounded, this would show as 2+2 = 3.

6. Transparency statement for specified facilities

| Figs in £'000 | | Baggage year ended 31 Dec 2023 | HBS year ended 31 Dec 2023 | PRM year ended 31 Dec 2023 | SCP year ended 31 Dec 2023 | Staff ID year ended 31 Dec 2023 | FEGP year ended 31 Dec 2023 | PCA year ended 31 Dec 2023 |
|---|---|--------------------------------------|----------------------------------|----------------------------------|----------------------------------|---------------------------------------|-----------------------------------|----------------------------------|
| Income Backbilling income | | 110,208 | 8,163 | 49,583 | 8,142 | 2,512 | 8,327 | 687 |
| Total Income | | 110,208 | 8,163 | 49,583 | 8,142 | 2,512 | 8,327 | 687 |
| Expenditure | Direct Expenditure Rates Fixed Costs | 118,336 | 9,049 | 56,763 | 12,756 1,305 3,997 | 3,383 28 269 | 8,680 | 762 |
| Total Expenditu | ire | 118,336 | 9,049 | 56,763 | 18,058 | 3,680 | 8,680 | 762 |
| Net (Under) / Ov | ver Recovery | (8,128) | (886) | (7,180) | (9,916) | (1,168) | (353) | (75) |
| Prior year (under Backbilling cost a | r) / over recovery adjustment | 26,147 | 1,925 | 6,833 | 32 | 987 | 1,288 | (18,592) |
| Total (Under) / 0 | Over Recovery to carry forward | 18,019 | 1,039 | (347) | (9,884) | (181) | 935 | (18,667) |

| | Airside Licences year ended 31 Dec 2023 | Waste year ended 31 Dec 2023 | TFP year ended 31 Dec 2023 | Electricity year ended 31 Dec 2023 | Water & Sewerage year ended 31 Dec 2023 | AOC year ended 31 Dec 2023 |
|--|--|------------------------------------|----------------------------------|--|--|----------------------------------|
| Income Backbilling income | 995 | 2,256 | 3,629 | 39,681 2,373 | 1,201 299 | 331 |
| Total Income | 995 | 2,256 | 3,629 | 42,054 | 1,500 | 331 |
| Expenditure Direct Expenditure Rates Fixed Costs | 949 175 | 2,624 223 | 1,118 68 950 | 28,749 14,076 | 873 3,593 | 370 |
| Total Expenditure | 1,124 | 2,847 | 2,135 | 42,825 | 4,466 | 370 |
| Net (Under) / Over Recovery | (129) | (591) | 1,494 | (771) | (2,966) | (39) |
| Prior year (under) / over recovery Backbilling cost adjustment | (244) | 138 | 1,029 | (17,597) (1,201) | (3,611) (94) | 220 |
| Total (Under) / Over Recovery to carry forward | (373) | (453) | 2,523 | (19,569) | (6,671) | 181 |

7. Detailed trading statements

Baggage handling systems Trading statement year ended 31 December 2023 H7 summary

| - | 12 months to 31 Dec 2022 £'000 | 12 months to 31 Dec 2023 £'000 | 12 months to 31 Dec 2024 £'000 | 12 months to 31 Dec 2025 £'000 | 12 months to 31 Dec 2026 £'000 |
|---------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|
| Income | 128,488 | 110,208 | | | |
| Total expenditure | 90,952 | 118,336 | | | |
| Net (under) / over recovery | 37,536 | (8,128) | - | - | - |
| Prior year (under) / over recovery | (11,389) | 26,147 | | | |
| Total (under) / over recovery to cfwd | 26,147 | 18,019 | | - | |
| Customer share | 100% | 100% | 100% | 100% | 100% |
| Pricing | | | | | |
| Charge per departing bag | £4.43 | £2.97 | | | |

Baggage handling systems Trading statement year ended 31 December 2023 Detail

| | Underlying accounts (UA) £'000 | Adjustment to UA £'000 | Total £'000 | Customer trading statement £'000 | Notes |
|--|--------------------------------------|------------------------------|-------------------------------------|---|-------------|
| Income | 110,208 | - | 110,208 | 110,208 | |
| Direct expenditure Staff Utilities Maintenance and equipment Other | 5,759 19,455 82,996 11,302 | (797) (377) (2) | 4,962 19,455 82,619 11,300 | 4,962 19,455 82,619 11,300 | 1 2 3 |
| Total direct expenditure | 119,512 | (1,176) | 118,336 | 118,336 | |
| Net (under) / over recovery | (9,304) | 1,176 | (8,128) | (8,128) | |
| Bfwd (Under) / Over recovery from prior year in Pricing | | | | 21,273 | |
| (Under) / over recovery year ended 31 Dec 2023 | | | _ | 13,145 | : |
| Bfwd (Under) / Over recovery from prior year not in Pricing | | | | 4,874 | |
| Total (under) / over recovery to cfwd to 2024 | | | = | 18,019 | : |

Notes

(1) Staff cost adjustment Adjustment made to exclude non-recoverable costs (senior staff cost).

(2) Maintenance and equipment related adjustment

Adjustment made to exclude T5 head of stands maintenance, an expense relating to a sole user of the system who have been recharged directly.

(3) Other costs Adjustment made to exclude non-recoverable costs (consultancy and other general expenses).

Hold baggage screening Trading statement year ended 31 December 2023 H7 summary

| | 12 months to 31 Dec 2022 £'000 | 12 months to 31 Dec 2023 £'000 | 12 months to 31 Dec 2024 £'000 | 12 months to 31 Dec 2025 £'000 | 12 months to 31 Dec 2026 £'000 |
|---------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|
| Income | 9,575 | 8,163 | | | |
| Total Expenditure | 7,633 | 9,049 | | | |
| Net (under) / over recovery | 1,942 | (886) | | | |
| Prior year (under) / over recovery | (17) | 1,925 | | | |
| Total (under) / over recovery to cfwd | 1,925 | 1,039 | | | |
| Customer share | 100% | 100% | | | |
| Pricing | | | | | |
| Charge per departing bag | £0.33 | £0.22 | | | |

Hold baggage screening Trading statement year ended 31 December 2023 Detail

| | Underlying accounts | Adjustment | | Customer trading | |
|---|------------------------|------------|-------|---------------------|-------|
| | (UA) | to UA | Total | statement | |
| | £'000 | £'000 | £'000 | £'000 | Notes |
| Income | 8,163 | | 8,163 | 8,163 | |
| Direct expenditure | | | | | |
| Staff | - | 218 | 218 | 218 | 1 |
| Operating costs | 8,838 | (7) | 8,831 | 8,831 | |
| | | | | | |
| Total direct expenditure | 8,838 | 211 | 9,049 | 9,049 | |
| | (075) | (614) | (222) | (000) | |
| Net (under) / over recovery | (675) | (211) | (886) | (886) | |
| Bfwd (Under) / Over recovery from prior year in Pricing | | | | 1,835 | |
| (Under) / over recovery year ended 31 Dec 2023 | | | = | 949 | |
| Bfwd (Under) / Over recovery from prior year not in Pricing | | | | 90 | |
| Total (under) / over recovery to cfwd to 2024 | | | = | 1,039 | |
| | | | | | |

Notes

(1) Staff cost adjustment Adjustment made to include recoverable staff costs.

Passengers with reduced mobility (PRM) Trading statement year ended 31 December 2023 H7 summary

| | 12 months to 31 Dec 2022 £'000 | 12 months to 31 Dec 2023 £'000 | 12 months to 31 Dec 2024 £'000 | 12 months to 31 Dec 2025 £'000 | 12 months to 31 Dec 2026 £'000 |
|--|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|
| Income | 40,007 | 49,583 | | | |
| Total expenditure | 34,288 | 56,763 | | | |
| Net (under) / over recovery | 5,719 | (7,180) | | | |
| Prior year (under) / over recovery | 1,114 | 6,833 | | | |
| Total (under) / over recovery to cfwd | 6,833 | (347) | | | |
| Customer share | 100% | 100% | | | |
| Pricing | | | | | |
| Charge per departing passenger | | | | | |
| Category 1 Category 2 Category 3 | £1.12 £1.32 £3.23 | £1.10 £1.32 £3.31 | | | |

Passengers with reduced mobility (PRM) Trading statement year ended 31 December 2023 Detail

| | Underlying Accounts (UA) £'000 | Adjustment to UA £'000 | Total £'000 | Customer trading statement £'000 | Notes |
|---|--------------------------------------|------------------------------|----------------|---|--------|
| Income | 49,583 | - | 49,583 | 49,583 | 1 |
| Direct Expenditure Staff Operating costs | 851 56,394 | (584) 102 | 267 56,496 | 267 56,496 | 2 3 |
| Total Direct Expenditure | 57,245 | (482) | 56,763 | 56,763 | |
| Net (under) / over recovery | (7,662) | 482 | (7,180) | (7,180) | : |
| Bfwd (Under) / Over recovery from prior year in Pricing | | | | 5,448 | |
| (Under) / over recovery year ended 31 Dec 2023 | | | | (1,732) | : |
| Bfwd (Under) / Over recovery from prior year not in Pricing | | | | 1,385 | |
| Total (under) / over recovery to cfwd to 2024 | | | | (347) | |

Notes

| (1) Income | | Janua | January to December 2023 | | | | |
|------------|-------|---------|--------------------------|-------------|--|--|--|
| | | Price £ | Departing passengers | Income £ | | | |
| | Cat 1 | £1.10 | 28,031,353 | 30,834,488 | | | |
| | Cat 2 | £1.32 | 8,737,535 | 11,533,546 | | | |
| | Cat 3 | £3.31 | 2,179,866 | 7,215,356 | | | |
| | Total | | 38,948,754 | 49,583,390 | | | |

(2) Staff costs Adjustment to ensure only agreed recoverable Staff cost are included.

(3) Operating cost adjustment Adjustment made to include services captured elsewhere in ledger.

Staff car parking Trading statement year ended 31 December 2023 H7 summary

| | 12 months to 31 Dec 2022 £'000 | 12 months to 31 Dec 2023 £'000 | 12 months to 31 Dec 2024 £'000 | 12 months to 31 Dec 2025 £'000 | 12 months to 31 Dec 2026 £'000 |
|---------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|
| Income | 19,532 | 8,142 | | | |
| Expenditure Direct expenditure | 9.724 | 12,756 | | | |
| Rates | 1,298 | 1,305 | | | |
| Fixed Costs | 3,644 | 3,997 | | | |
| Total expenditure | 14,666 | 18,058 | | | |
| Net (under) / over recovery | 4,866 | (9,916) | | | |
| Prior year (under) / over recovery | (4,834) | 32 | | | |
| Total (under) / over recovery to cfwd | 32 | (9,884) | | | |
| Customer share | 82% | 83% | | | |
| Annual Pass Prices | | | | | |
| Perimeter passes Lost passes | £1,092.83 £30.00 | £350.00 n/a | | | |

Staff car parking Trading statement year ended 31 December 2023 **Detail - with customer share**

| | Underlying Accounts (UA) £'000 | Adjustment to UA £'000 | Total £'000 | Customer Share £'000 82.97% | Customer Trading Statement £'000 | Notes |
|--|--------------------------------------|--|--|---|---|-----------------------|
| Income | 8,142 | 1,671 | 9,813 | 8,142 | 8,142 | 1 |
| Direct Expenditure Staff Car Park Management Staff Bussing Staff Bussing Fuel Staff Costs Rent Maintenance & Parts | 15,103 3,162 | 364 (6,071) (662) 100 3,228 151 | 364 9,032 2,500 100 3,228 151 | 302 7,494 2,074 83 2,678 125 | 302 7,494 2,074 83 2,678 125 | 2 3 4 5 6 |
| Total Direct Expenditure | 18,265 | (2,890) | 15,375 | 12,756 | 12,756 | |
| Rates as per Table 8.2 breakdown Fixed costs as per Table 8.2 breakdown | | | | 1,305 3,997 | 1,305 3,997 | |
| Total Expenditure | 18,265 | (2,890) | 15,375 | 18,058 | 18,058 | |
| Net (under) / over recovery | (10,123) | 4,561 | (5,562) | (9,916) | (9,916) | |
| Bfwd (Under) / Over recovery from prior year in Pricing | | | | | 4,647 | |
| (Under) / over recovery year ended 31 Dec 2023 | | | | - | (5,269) | |
| Bfwd (Under) / Over recovery from prior year not in Pricing | | | | | (4,615) | |
| Total (under) / over recovery to cfwd to 2024 | | | | - | (9,884) | |

Notes

(1) Income

A notional income has been included for HAL non-chargable passes.

(2) Staff Car Park Management Adjustment to allocate management cost of Staff Car Parks excluding West Ramp Coach Park and Taxi Feeder Park.

(3) Staff Bussing

Adjustment made to exclude Bussing and Fuel charges that do not relate to Staff Cark Parks.

(4) Staff The staff cost reflects the time of HAL staff directly related to the provision of the service.

(5) Rent

The rental charge is for the Pionair site leased from Pickering Properties which forms part of the PEX staff car park and for the Magnatex Car Park.

(6) Maintenance and Parts Adjustment made to include Maintenance and Parts relating to Staff Car Parks.

Staff identity cards Trading statement year ended 31 December 2023 H7 summary

| - | 12 months to 31 Dec 2022 £'000 | 12 months to 31 Dec 2023 £'000 | 12 months to 31 Dec 2024 £'000 | 12 months to 31 Dec 2025 £'000 | 12 months to 31 Dec 2026 £'000 |
|---------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|
| Income | 3,964 | 2,512 | | | |
| Expenditure | | | | | |
| Direct expenditure | 2,035 | 3,383 | | | |
| Rates | 27 | 28 | | | |
| Fixed Costs | 245 | 269 | | | |
| Total expenditure | 2,307 | 3,680 | | | |
| Net (under) / over recovery | 1,657 | (1,168) | | | |
| Prior year (under) / over recovery | (670) | 987 | | | |
| Total (under) / over recovery to cfwd | 987 | (181) | | | |
| Customer share | 85% | 89.27% | | | |

Detailed pricing information is available in the General Notice

Staff identity cards Trading statement year ended 31 December 2023 **Detail - with customer share**

| | Underlying | Adjustment | | Customer | Customer trading | |
|---|---------------------------|-----------------------|--------------------|---------------------|---------------------|--------|
| | accounts (UA) £'000 | to UA £'000 | Total £'000 | share £'000 | statement £'000 | Note |
| | | | | 89.27% | | |
| ome | 2,512 | 302 | 2,814 | 2,512 | 2,512 | 1 |
| ect expenditure | | (, ,==) | | | | |
| Staff Property related | 3,324 | (1,176) 140 | 2,148 140 | 1,918 125 | 1,918 125 | 2 3 |
| Property related General expenses & Maintenance | 302 | 5 | 307 | 274 | 274 | 4 |
| BSC processing costs | 1,159 | (1,126) | 33 | 29 | 29 | 5 |
| Accreditation Check Cost (CAA) | ., | 576 | 576 | 514 | 514 | 6 |
| IT Costs | | 506 | 506 | 452 | 452 | 7 |
| Electricity | | 79 | 79 | 71 | 71 | 8 |
| al direct expenditure | 4,785 | (996) | 3,789 | 3,383 | 3,383 | _ |
| tes as per Table 8.2 breakdown ed costs as per Table 8.2 breakdown | | | | 28 269 | 28 269 | • |
| al expenditure | 4,785 | (996) | 3,789 | 3,680 | 3,680 | - |
| t (under) / over recovery | (2,273) | 1,298 | (975) | (1,168) | (1,168) | - |
| /d (Under) / Over recovery from prior year in Pricing | | | | | 839 | - |
| nder) / over recovery year ended 31 Dec 2023 | | | | | (329) | - |
| /d (Under) / Over recovery from prior year not in Pricing | | | | | 148 | |
| al (under) / over recovery to cfwd to 2024 | | | | | (181) | - |
| tes | | | | | | |
| Income | | | | | | |
| ustment to include notional income for HAL passes. | | | | | | |
| Staff cost adjustment ustment made to exclude non-recoverable staff costs. | | | | | | |
| Property related costs roperty charge has been included as it is not charged directly: | | | | | | |
| Space occupied | | Sq m 420 | Sq ft 4,525 | | | |
| | | | | Amt (£) for year | | |
| | | 11.0 | Deta | ended 31 | | |
| Pont | | Unit Sa m | Rate | Dec 2023 | | |
| Rent Waste | | Sq m Per 250 Sq ft | £321.33 £277.96 | £134,958 £5,031 | | |
| Wable | | Fei 200 Sq IL | 1211.90 | 10,U3 | | |

Adjustment made to include recoverable expenses from ORC.

(5) BSC processing costs

Adjustment made to remove Non-ORC Cost.

(6) Accreditation Check Cost (CAA) An adjustment has been made to include costs levied by the Civil Aviation Authority for accreditation checks

(7) IT Costs

Adjustment made to include recoverable IT system & support costs such as licence fees for ID Gateway.

(8) Electricity

An electricity charge has been included as it is not charged directly:

| | Total | |
|----------------|---------|---------------------------|
| Units (kwh) | 208,270 | |
| Price per unit | £0.377 | (Heathrow General Notice) |
| Total | £78,518 | |

Fixed electrical ground power (FEGP) Trading statement year ended 31 December 2023 H7 summary

| | 12 months to 31 Dec 2022 £'000 | 12 months to 31 Dec 2023 £'000 | 12 months to 31 Dec 2024 £'000 | 12 months to 31 Dec 2025 £'000 | 12 months to 31 Dec 2026 £'000 |
|---------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|
| Income | 3,828 | 8,327 | | | |
| Total expenditure | 3,785 | 8,680 | | | |
| Net (under) / over recovery | 43 | (353) | | | |
| Prior year (under) / over recovery | 1,245 | 1,288 | | | |
| Total (under) / over recovery to cfwd | 1,288 | 935 | | | |
| Customer share | 100% | 100% | | | |
| Pricing - per kwh (FEGP Price) | £0.19 | £0.38 | | | |

Fixed electrical ground power (FEGP) Trading statement year ended 31 December 2023 Detail

| | Underlying Accounts (UA) £'000 | Adjustment to UA £'000 | Total £'000 | Customer trading statement £'000 | Notes |
|---|--------------------------------------|------------------------------|--------------------|---|-------|
| Income | 8,327 | | 8,327 | 8,327 | |
| Direct expenditure Staff Electricity Maintenance and parts | | 40 8,389 251 | 40 8,389 251 | 40 8,389 251 | 1 |
| Total direct expenditure | | 8,680 | 8,680 | 8,680 | |
| Net (under) / over recovery | 8,327 | (8,680) | (353) | (353) | |
| Bfwd (Under) / Over recovery from prior year in Pricing | | | | 814 | |
| (Under) / over recovery year ended 31 Dec 2023 | | | | 461 | |
| Bfwd (Under) / Over recovery from prior year not in Pricing | | | | 474 | |
| Total (under) / over recovery to cfwd to 2024 | | | _ | 935 | - |

Notes

1. Electricity Costs

Consumption data for 2023 - actual meter readings used where available, some estimated as actual readings not yet available.

Pre-conditioned air (PCA) Trading statement year ended 31 December 2023 H7 summary

| | 12 months to 31 Dec 2022 £'000 | 12 months to 31 Dec 2023 £'000 | 12 months to 31 Dec 2024 £'000 | 12 months to 31 Dec 2025 £'000 | 12 months to 31 Dec 2026 £'000 |
|---------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|
| Income | 417 | 687 | | | |
| Total expenditure | 359 | 762 | | | |
| Net (under) / over recovery | 58 | (75) | | | |
| Prior year (under) / over recovery | (18,650) | (18,592) | | | |
| Total (under) / over recovery to cfwd | (18,592) | (18,667) | | | |
| Customer share | 100% | 100% | | | |
| Pricing - per kwh | £1.00 | £1.00 | | | |

Pre-conditioned air (PCA) Trading statement year ended 31 December 2023 Detail

| | Underlying Accounts | Adjustment | | Customer trading | |
|---|------------------------|----------------|----------------|---------------------|--------|
| | (UA) £'000 | to UA £'000 | Total £'000 | statement £'000 | Notes |
| Income | 687 | | 687 | 687 | |
| Direct expenditure | | | | | |
| Staff | | 3 | 3 | 3 | 1 |
| Electricity Maintenance and parts | | 486 273 | 486 273 | 486 273 | 2 3 |
| Total direct expenditure | | 762 | 762 | 762 | |
| Net (under) / over recovery | 687 | (762) | (75) | (75) | : |
| Bfwd (Under) / Over recovery from prior year in Pricing | | | | (18,493) | |
| (Under) / over recovery year ended 31 Dec 2023 | | | - | (18,568) | : |
| Bfwd (Under) / Over recovery from prior year not in Pricing | | | | (99) | |
| Total (under) / over recovery to cfwd to 2024 | | | = | (18,667) | |

Notes

(1) Staff

Adjustment made to include direct costs of HAL staff working on pre-conditioned air activities.

(2) Electricity Adjustment made to include internal cost of electricity.

(3) Maintenance and parts Adjustment made to include internal maintenance charges in direct costs.

Airside licences Trading statement year ended 31 December 2023 H7 summary

| | 12 months to 31 Dec 2022 £'000 | 12 months to 31 Dec 2023 £'000 | 12 months to 31 Dec 2024 £'000 | 12 months to 31 Dec 2025 £'000 | 12 months to 31 Dec 2026 £'000 |
|---------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|
| Income | 1,225 | 995 | | | |
| Expenditure Direct expenditure | 921 | 949 | | | |
| Fixed Costs | 160 | 175 | | | |
| Total expenditure | 1,081 | 1,124 | | | |
| Net (under) / over recovery | 144 | (129) | | | |
| Prior year (under) / over recovery | (388) | (244) | | | |
| Total (under) / over recovery to cfwd | (244) | (373) | | | |
| Customer share | 98% | 96% | | | |
| Pricing | | | | | |
| Annual charge per licence | £3,866 | £3,203 | | | |

Airside licences Trading statement year ended 31 December 2023 Detail - with customer share

| | Underlying Accounts (UA) £'000 | Adjustment to UA £'000 | Total £'000 | Customer share £'000 | Customer trading statement £'000 | Notes |
|---|--------------------------------------|------------------------------|----------------|----------------------------|---|-------|
| | | | | 96.00% | | |
| Income | 991 | 45 | 1,036 | 995 | 995 | 1 |
| Direct expenditure | | | | | | |
| Staff | 299 | 356 | 655 | 629 | 629 | 2 |
| Maintenance & equipment | 13 | 0 | 13 | 12 | 12 | |
| General expenses | 321 | 0 | 321 | 308 | 308 | |
| Total Direct Expenditure | 633 | 356 | 989 | 949 | 949 | |
| Fixed costs as per Table 8.2 breakdown | | | | 175 | 175 | |
| Total Expenditure | 633 | 356 | 989 | 1,124 | 1,124 | |
| Net (under) / over recovery | 358 | (311) | 47 | (129) | (129) | |
| Bfwd (Under) / Over recovery from prior year in Pricing | | | | | (11) | |
| (Under) / over recovery year ended 31 Dec 2023 | | | | = | (140) | |
| Bfwd (Under) / Over recovery from prior year not in Pricing | | | | | (233) | |
| Total (under) / over recovery to cfwd to 2024 | | | | = | (373) | |
| | | | | | | |

Notes

(1) Income Income is stated after including notional income for licences issued to third parties free of charge & HAL licences.

(2) Staff cost adjustment Adjustment made to include cross charging of staff costs.

Waste, recycling and refuse collection Trading statement year ended 31 December 2023 H7 summary

| | 12 months to 31 Dec 2022 £'000 | 12 months to 31 Dec 2023 £'000 | 12 months to 31 Dec 2024 £'000 | 12 months to 31 Dec 2025 £'000 | 12 months to 31 Dec 2026 £'000 |
|--|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|
| Income | 2,556 | 2,256 | | | |
| Expenditure Direct expenditure Fixed Costs | 2,071 203 | 2,624 223 | | | |
| Total expenditure | 2,274 | 2,847 | | | |
| Net (under) / over recovery | 282 | (591) | | | |
| Prior year (under) / over recovery | (144) | 138 | | | |
| Total (under) / over recovery to cfwd | 138 | (453) | | | |
| Customer share Refuse Area Refuse Bin | 72% 100% | 72% 100% | | | |

Detailed pricing information is available in the General Notice

Waste, recycling and refuse collection Trading statement year ended 31 December 2023 Detail - with customer share

| - | Underlying accounts (UA) | Adjustment to UA | Total | Refuse Area | Refuse Bin | Customer Share | Customer trading statement | |
|--|--------------------------------|---------------------|---------|----------------|---------------|-------------------|----------------------------------|-------|
| | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | Notes |
| | | | | 71.70% | 100% | | | |
| Income | 2,256 | 890 | 3,146 | 500 | 1,756 | 2,256 | 2,256 | 1 |
| Direct expenditure | | | | | | | | |
| Management fee @ 40% | 4,293 | | 4,293 | 1,231 | | 1,231 | 1,231 | |
| T5 & T2 Bin Rooms Cost | 1,475 | (82) | 1,393 | | 1,393 | 1,393 | 1,393 | 2 |
| Total direct expenditure | 5,768 | (82) | 5,686 | 1,231 | 1,393 | 2,624 | 2,624 | |
| Fixed costs as per Table 8.2 breakdown | | | | | | 223 | 223 | |
| Total expenditure | 5,768 | (82) | 5,686 | 1,231 | 1,393 | 2,847 | 2,847 | |
| Net (under) / over recovery | (3,512) | 972 | (2,540) | (731) | 363 | (591) | (591) | |
| Bfwd (Under) / Over recovery from prior year in Pricing | | | | | | | 286 | |
| (Under) / over recovery year ended 31 Dec 2023 | | | | | | - | (305) | |
| Bfwd (Under) / Over recovery from prior year not in Pricing | | | | | | | (148) | |
| Total (under) / over recovery to cfwd to 2024 | | | | | | - | (453) | |
| Notes | | | | | | - | | • |

(1) Income

Adjustment made to include notional income attributable to HALs waste activities.

(2) Bin Rooms Cost

Adjustment made to remove non-recoverable costs

Taxi feeder park Trading statement year ended 31 December 2023 H7 summary

| | 12 months to 31 Dec 2022 £'000 | 12 months to 31 Dec 2023 £'000 | 12 months to 31 Dec 2024 £'000 | 12 months to 31 Dec 2025 £'000 | 12 months to 31 Dec 2026 £'000 | Notes |
|---|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------|
| Income | 5,287 | 3,629 | | | | |
| Expenditure | | | | | | • |
| Direct expenditure | 1,188 | 1,118 | | | | |
| Rates | 68 | 68 | | | | |
| Fixed Costs | 866 | 950 | | | | - |
| Total expenditure | 2,122 | 2,135 | | | | _ |
| Net (under) / over recovery | 3,165 | 1,494 | | | | - - |
| Prior year (under) / over recovery Price smoothing | (1,420) (716) | 1,029 | | | | 1 |
| Total (under) / over recovery to cfwd | 1,029 | 2,523 | | | | - |
| Customer share | 100% | 100% | | | | |
| Pricing | | | | | | |
| Price per Movement (incl VAT) | £7.20 | £7.20 £3.60 | (Jan-Mar) (Apr-Dec) | | | |
| (1) Price Smoothing | | | | | | |

2020 under-recovery reclaimed over 2 years.

Taxi feeder park Trading statement year ended 31 December 2023 Detail

| | Underlying Accounts (UA) £'000 | Adjustment to UA £'000 | Total £'000 | Customer Trading Statement £'000 | Notes |
|---|--------------------------------------|------------------------------|------------------------|---|------------------|
| Income | 3,629 | - | 3,629 | 3,629 | |
| Direct Expenditure Staff Management Fee Internal Maintenance IT Support | | 43 895 52 128 | 43 895 52 128 | 43 895 52 128 | 1 2 3 4 |
| Total Direct Expenditure | | 1,118 | 1,118 | 1,118 | |
| Rates as per Table 8.2 breakdown Fixed costs as per Table 8.2 breakdown | | | 68 950 | 68 950 | |
| Total Expenditure | | 1,118 | 2,135 | 2,135 | |
| Net (under) / over Recovery | 3,629 | (1,118) | 1,494 | 1,494 | |
| Bfwd (Under) / Over recovery from prior year in Pricing | | | | - | |
| (Under) / over recovery year ended 31 Dec 2023 | | | _ | 1,494 | |
| Bfwd (Under) / Over recovery from prior year not in Pricing | | | | 1,029 | |
| Total (under) / over recovery to cfwd to 2024 | | | - | 2,523 | |

Notes

(1) Staff costs Adjustment to include agreed recoverable staff costs.

(2) Management Fee Adjustment made to include third party management costs relating to the Taxi Feeder Park.

(3) Internal Maintenance

Adjustment made to include maintenance costs relating to the Taxi Feeder Park.

(4) IT Support Adjustment made to include the IT support charges relating to Taxi Feeder Park.

Electricity Trading statement year ended 31 December 2023 H7 summary

| | 12 months to 31 Dec 2022 £'000 | 12 months to 31 Dec 2023 £'000 | 12 months to 31 Dec 2024 £'000 | 12 months to 31 Dec 2025 £'000 | 12 months to 31 Dec 2026 £'000 |
|---|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|
| Income Backbilling income | 23,188 2,384 | 39,681 2,373 | | | |
| Total income | 25,572 | 42,054 | | | |
| Expenditure Direct expenditure Fixed Costs | 23,161 12,832 | 28,749 14,076 | | | |
| Total Expenditure | 35,993 | 42,825 | | | |
| Net (under) / over recovery | (10,421) | (771) | | | |
| Prior year (under) / over recovery Backbilling cost adjustment | (6,539) (637) | (17,597) (1,201) | | | |
| Total (under) / over recovery to cfwd | (17,597) | (19,569) | | | |
| Customer share | 28% | 27% | | | |
| Pricing | | | | | |
| HV electricity price (per kwh) LV electricity price (per kwh) | £0.183 £0.216 | £0.319 £0.377 | | | |

Electricity Trading statement year ended 31 December 2023 Detail - with customer share

| | Underlying accounts (UA) £'000 | Adjustment to UA £'000 | Total £'000 | Customer share £'000 | Customer adjusted trading statement £'000 | Notes |
|--|---|------------------------------|------------------|----------------------------|---|------------------|
| | | | | 26.743% | | |
| Income Backbilling income | 42,054 | 106,322 2,373 | 148,376 2,373 | 39,681 2,373 | 39,681 2,373 | 1 2 |
| Total Income | | | | | 42,054 | |
| Direct expenditure Supplier costs CLC | 108,348 | (489) (359) | 107,859 (359) | 28,845 (96) | 28,845 (96) | 3 4 |
| Total Direct Expenditure | 108,348 | (848) | 107,500 | 28,749 | 28,749 | |
| Fixed costs as per Table 8.2 breakdown | | | | 14,076 | 14,076 | |
| Total Expenditure | 108,348 | (848) | 107,500 | 42,825 | 42,825 | |
| Net (under) / over recovery | (66,294) | 109,543 | 43,249 | (771) | (771) | |
| Bfwd (Under) / Over recovery from prior year in Pricing | | | | | (3,836) | |
| Backbilling cost adjustment 2019 2020 2021 2022 Total | | | | - | (6) (2) (2) (1,191) (1,201) | 2 2 2 2 |
| (Under) / over recovery year ended 31 Dec 2023 | | | | - | (5,808) | |
| Bfwd (Under) / Over recovery from prior year not in Pricing | | | | | (13,761) | |
| Total (under) / over recovery to cfwd to 2024 | | | | - | (19,569) | : |

Notes

(1) Income

Income is stated after including notional income for HAL usage and reflects backbilling income separately.

(2) Backbilling adjustment

Adjustment made to account for additional revenue billed to customers relating to consumption in the periods before 2023 and associated increases in costs.

(3) Supplier costs

Adjustment made to exclude non-recoverable costs.

(4) CLC

Adjustment made to exclude costs associated with the Colnbrooke Logistics Centre as these are capitalised.

Water and sewerage Trading statement year ended 31 December 2023 H7 summary

| | 12 months to 31 Dec 2022 £'000 | 12 months to 31 Dec 2023 £'000 | 12 months to 31 Dec 2024 £'000 | 12 months to 31 Dec 2025 £'000 | 12 months to 31 Dec 2026 £'000 |
|---|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|
| Income Backbilling income | 2,605 661 | 1,201 299 | | | |
| Total income | 3,266 | 1,500 | | | |
| Expenditure Direct expenditure Fixed Costs | 1,021 3,275 | 873 3,593 | | | |
| Total Expenditure | 4,296 | 4,466 | | | |
| Net (under) / over recovery | (1,030) | (2,966) | | | |
| Prior year (under) / over recovery Backbilling cost adjustment | (2,509) (72) | (3,611) (94) | | | |
| Total (under) / over recovery to cfwd | (3,611) | (6,671) | | | |
| Customer share | 25% | 16% | | | |
| Pricing (per cubic metre) | | | | | |
| Water & sewerage Water supply only Waste water only Domestic Hot Water | £8.60 £6.65 £2.57 £10.16 | £4.47 £3.46 £1.33 £5.27 | | | |

Water and sewerage Trading statement year ended 31 December 2023 Detail - with customer share

| _ | Underlying accounts (UA) £'000 | Adjustment to UA £'000 | Total £'000 | Customer share £'000 16.14% | Customer trading statement £'000 | Notes |
|---|--------------------------------------|------------------------------|----------------|--------------------------------------|---|--------|
| | | | | 10.1478 | | |
| Income Backbilling income adjustment | 1,500 | 5,941 299 | 7,441 299 | 1,201 299 | 1,201 299 | 1 2 |
| | | | | | 1,500 | |
| Direct expenditure Water in and water out | 6,114 | (2,913) | 3,200 | 517 | 517 | 3 |
| Staff | 2,485 | (1,243) | 1,243 | 201 | 201 | - |
| Maintenance | 960 | | 960 | 155 | 155 | |
| General expenses | 1 | | 1 | - | - | |
| Total direct expenditure | 9,560 | (4,156) | 5,404 | 873 | 873 | |
| Fixed costs as per Table 8.2 breakdown | | | | 3,593 | 3,593 | |
| Total Expenditure | 9,560 | (4,156) | 5,404 | 4,466 | 4,466 | |
| Net (under) / over recovery | (8,059) | 10,396 | 2,337 | (2,966) | (2,966) | : |
| Bfwd (Under) / Over recovery from prior year in Pricing | | | | | (515) | |
| Backbilling cost adjustment 2019 2020 | | | | | 1 | 2 |
| 2020 | | | | | - 1 | 2 |
| 2022 | | | | | (96) | 2 |
| | | | | | (94) | |
| (Under) / over recovery year ended 31 Dec 2023 | | | | | (3,575) | |
| Bfwd (Under) / Over recovery from prior year not in Pricing | | | | | (3,096) | |
| Total (under) / over recovery to cfwd to 2024 | | | | | (6,671) | : |

Notes

(1) Income

Income is stated after including notional income for HAL usage and reflects backbilling income separately.

(2) Backbilling adjustment

Adjustment made to account for additional revenue billed to customers relating to consumption in the periods before 2023 and the associated increase in costs.

(3) Water in and water out

Adjustment made to exclude non-recoverable costs.

Airline Operators Committee (AOC) Trading statement year ended 31 December 2023 H7 summary

| - | 12 months to 31 Dec 2022 £'000 | 12 months to 31 Dec 2023 £'000 | 12 months to 31 Dec 2024 £'000 | 12 months to 31 Dec 2025 £'000 | 12 months to 31 Dec 2026 £'000 |
|---------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|
| Income | 614 | 331 | | | |
| - Total expenditure | 429 | 370 | | | |
| Net (under) / over recovery | 185 | (39) | | | |
| Prior year (under) / over recovery | 35 | 220 | | | |
| Total (under) / over recovery to cfwd | 220 | 181 | | | |
| Customer share | 100% | 100% | | | |
| Pricing | | | | | |
| Charge per departing passenger | £0.0203 | £0.0085 | | | |

Airline Operators Committee (AOC) Trading statement year ended 31 December 2023 Detail

| | Underlying accounts (UA) £'000 | Adjustment to UA £'000 | Total £'000 | Customer trading statement £'000 | Notes |
|---|--------------------------------------|------------------------------|----------------|---|-------|
| Income | 331 | - | 331 | 331 | |
| Direct expenditure AOC contribution costs | 382 | (12) | 370 | 370 | 1 |
| Total expenditure | 382 | (12) | 370 | 370 | |
| Net (under) / over recovery | (51) | 12 | (39) | (39) | |
| Bfwd (Under) / Over recovery from prior year in Pricing | | | | 209 | |
| (Under) / over recovery year ended 31 Dec 2023 | | | _ | 170 | |
| Bfwd (Under) / Over recovery from prior year not in Pricing | | | | 12 | |
| Total (under) / over recovery to cfwd to 2024 | | | _ | 181 | |

Notes

(1) AOC contribution costs Adjustment made to exclude agreed non-recoverable costs