



Heathrow Performance Report

Service Quality Rebate and Bonus - February 2018

Integrated Planning and Performance - Airport Operations

Printed: 19 March 2018

Heathrow
Making every journey better

Heathrow Performance Report February 2018

Passenger Experience and Service Level Performance

	T2	T3	T4	T5	
Departure lounge seat availability* Ease of finding a seat	4.36	4.12	4.29	4.06	
Cleanliness* Overall cleanliness of the terminal	4.39	4.18	4.21	4.27	
Wayfinding* Ease of finding your way around the airport	4.32	4.23	4.25	4.23	
Flight information* Accuracy and ease of finding flight information	4.42	4.40	4.39	4.38	
Wi-Fi* Ease of using WiFi	4.19	4.15	4.17	4.14	
Security* Passenger satisfaction	4.27	4.23	4.24	4.20	
CSA queues - Times queue <5 minutes Based on 15min time periods measured	97.76%	98.57%	97.30%	99.03%	
CSA queues - Times queue <10 minutes Based on 15min time periods measured	100%	100%	99.95%	100%	
Staff search Based on 15min time periods measured	99.79%	99.74%	99.29%	96.19%	
Transfer Search Based on 15min time periods measured	98.88%	98.47%	99.89%	99.41%	
	CTA	Cargo	EastSide	T5	SouthSide
Control Post Security Search	98.19%	95.14%	96.37%	97.03%	95.95%

* SQRB calculation based on moving annual average (MAA) for these metrics

Service Level Performance

PSE (General) Availability of Passenger Sensitive Equipment (General)	99.53%	99.65%	99.51%	99.42%
PSE (Priority) Availability of Passenger Sensitive Equipment (Priority)	99.37%	99.54%	99.87%	99.40%
Stands Availability of stands	99.83%	99.91%	99.86%	99.76%
FEGP Availability of Fixed Electrical Ground Power	99.86%	99.99%	100%	99.97%
Jetties Availability of Air-Bridges	99.91%	99.75%	99.89%	99.75%
PCA Availability of Pre-conditioned Air	100%	99.72%		99.84%
SEGS	99.99%	99.94%	100%	99.92%
Pier Service* % Pier served passengers	97.78%	95.48%	99.97%	90.71%
Arrivals Reclaims Bag reclaim belts availability	99.71%	99.75%	99.16%	99.94%
Aerodrome congestion				
TTS - One car Track Transit System - one car availability				100.00%
TTS - Two cars Track Transit System - % time two cars available				99.72%

	T2	T3	T4	T5	ALL
PSE (General)	99.53%	99.65%	99.51%	99.42%	
PSE (Priority)	99.37%	99.54%	99.87%	99.40%	
Stands	99.83%	99.91%	99.86%	99.76%	
FEGP	99.86%	99.99%	100%	99.97%	
Jetties	99.91%	99.75%	99.89%	99.75%	
PCA	100%	99.72%		99.84%	
SEGS	99.99%	99.94%	100%	99.92%	
Pier Service*	97.78%	95.48%	99.97%	90.71%	
Arrivals Reclaims	99.71%	99.75%	99.16%	99.94%	
TTS - One car					100.00%
TTS - Two cars					99.72%

Financial Report- Bonus and Rebates

	Rebates:				Campus	YTD		
	Feb - 2018					Estimated Rebate	Estimated Rebate	Total Failures
	T2	T3	T4	T5				
Departure lounge seat availability	✓	✓	✓	✓		£ -	£ -	0
Cleanliness	✓	✓	✓	✓		£ -	£ -	0
Wayfinding	✓	✓	✓	✓		£ -	£ -	0
Flight information	✓	✓	✓	✓		£ -	£ -	0
CSA Queues - Both	✓	✓	✓	✓		£ -	£ -	0
Staff Search	✓	✓	✓	✓		£ -	£ -	0
Transfer search	✓	✓	✓	✓		£ -	£ -	0
Passenger Sensitive Equipment (General)	✓	✓	✓	✓		£ -	£ -	0
Passenger Sensitive Equipment (Priority)	✓	✓	✓	✓		£ -	£ -	0
Stands	✓	✓	✓	✓		£ -	£ -	0
FEGP	✓	✓	✓	✓		£ -	£ -	0
Jetties	✓	✓	✓	✓		£ -	£ -	0
Pre-conditioned air	✓	✓	✓	✓		£ -	£ -	0
Stand entry guidance	✓	✓	✓	✓		£ -	£ -	0
Pier Service	✓	✓	✓	✓		£ -	£ -	0
Arrivals reclaims	✓	✓	✓	✓		£ -	£ -	0
Control Posts Search					✓	£ -	£ -	0
Aerodrome Congestion					✓	£ -	£ -	0
Total						£ -	£ -	0

	Bonuses:		Feb - 2018				YTD		
	Lower Threshold	Upper Threshold	T2	T3	T4	T5	Estimated Bonus	Estimated Bonus	Total Pass
	4.10	4.50	4.36	4.12	4.29	4.06	£ -	£ -	0
	4.20	4.50	4.39	4.18	4.21	4.27	£ -	£ -	0
	4.20	4.50	4.32	4.23	4.25	4.23	£ 52,620	£ 105,240	2
	4.40	4.70	4.42	4.40	4.39	4.38	£ -	£ -	0
Total							£ 52,620	£ 105,240	2

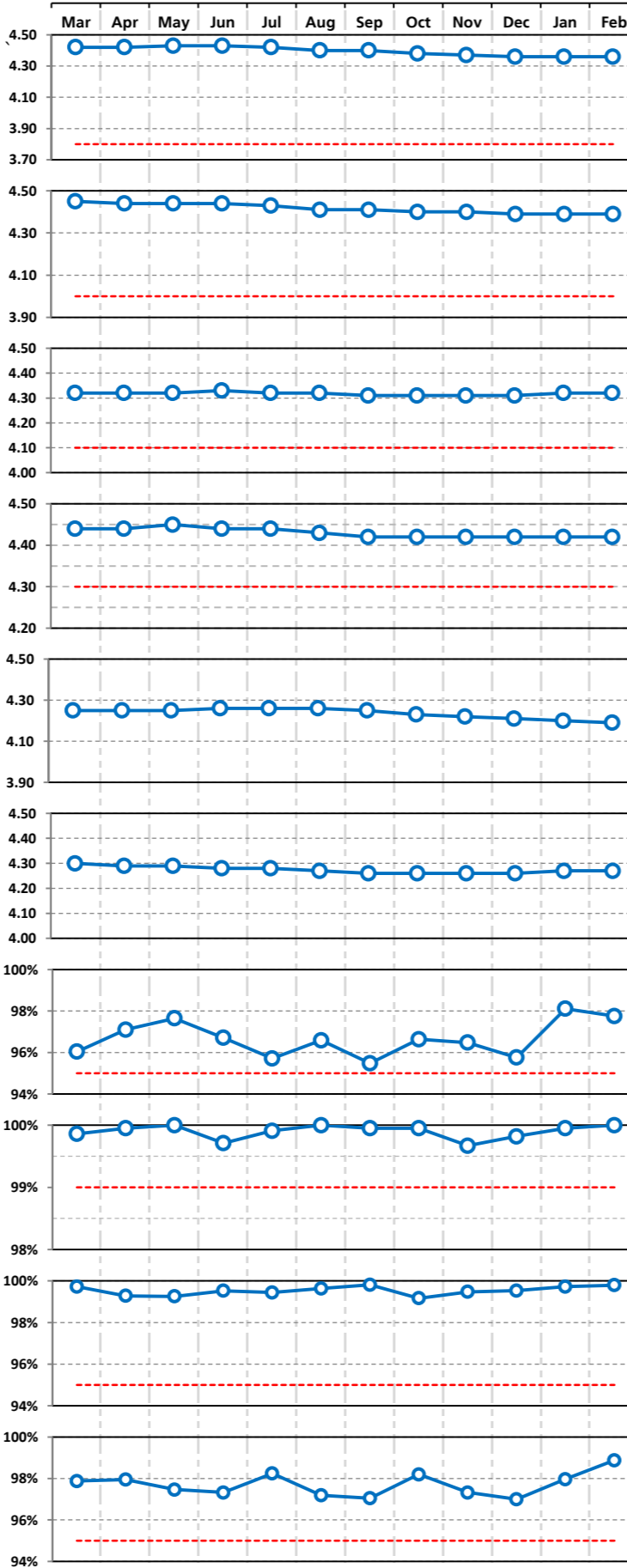
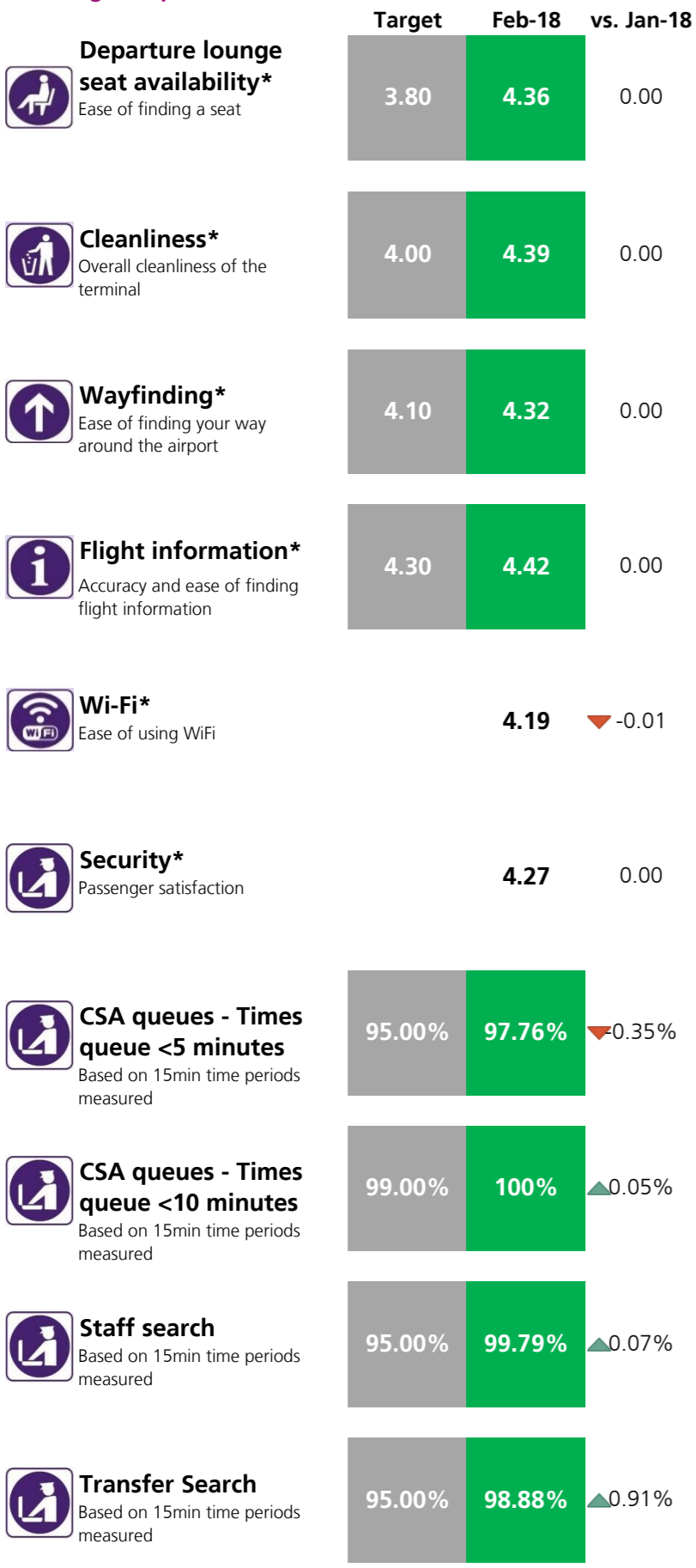
Bonus: All business units must exceed Lower Threshold.
Lowest Score will be used to calculate bonus term each month for qualifying measures
Financial year is from January 2018 - December 2018

Credit Notes:

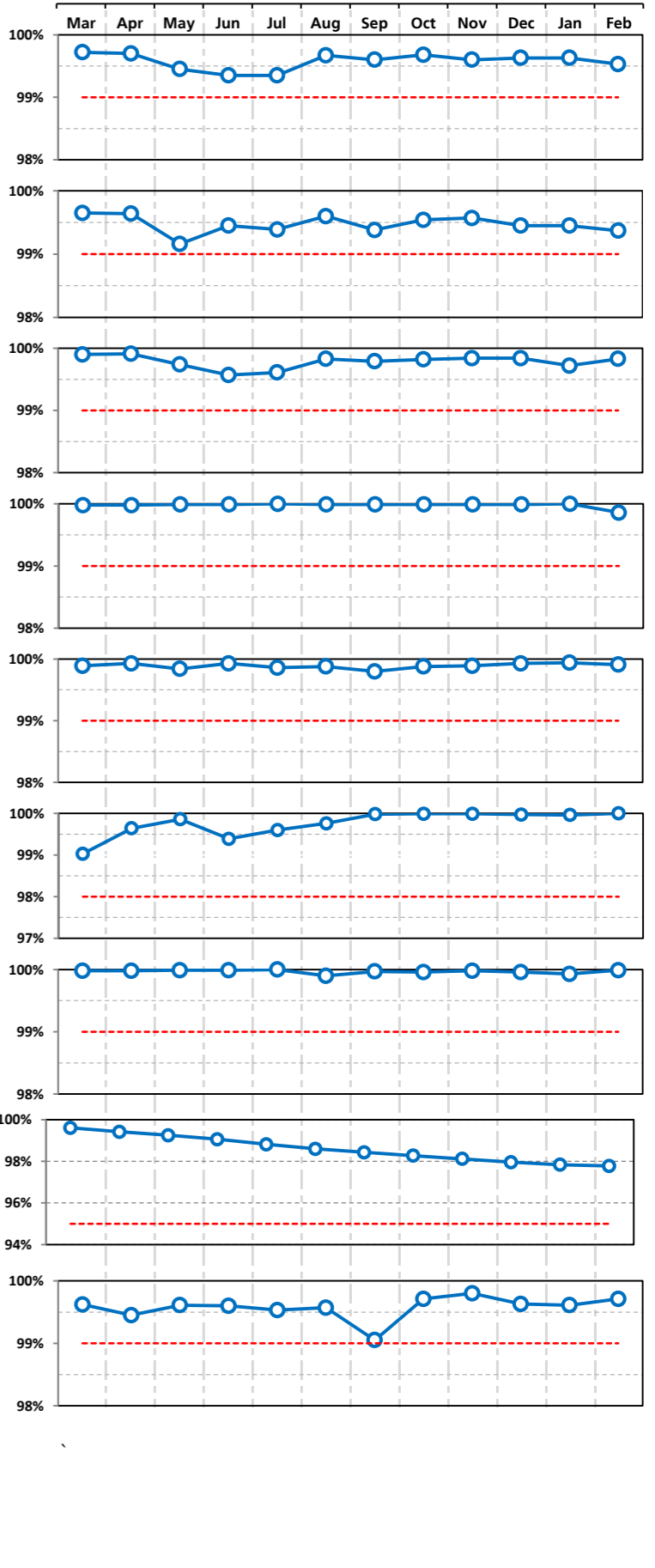
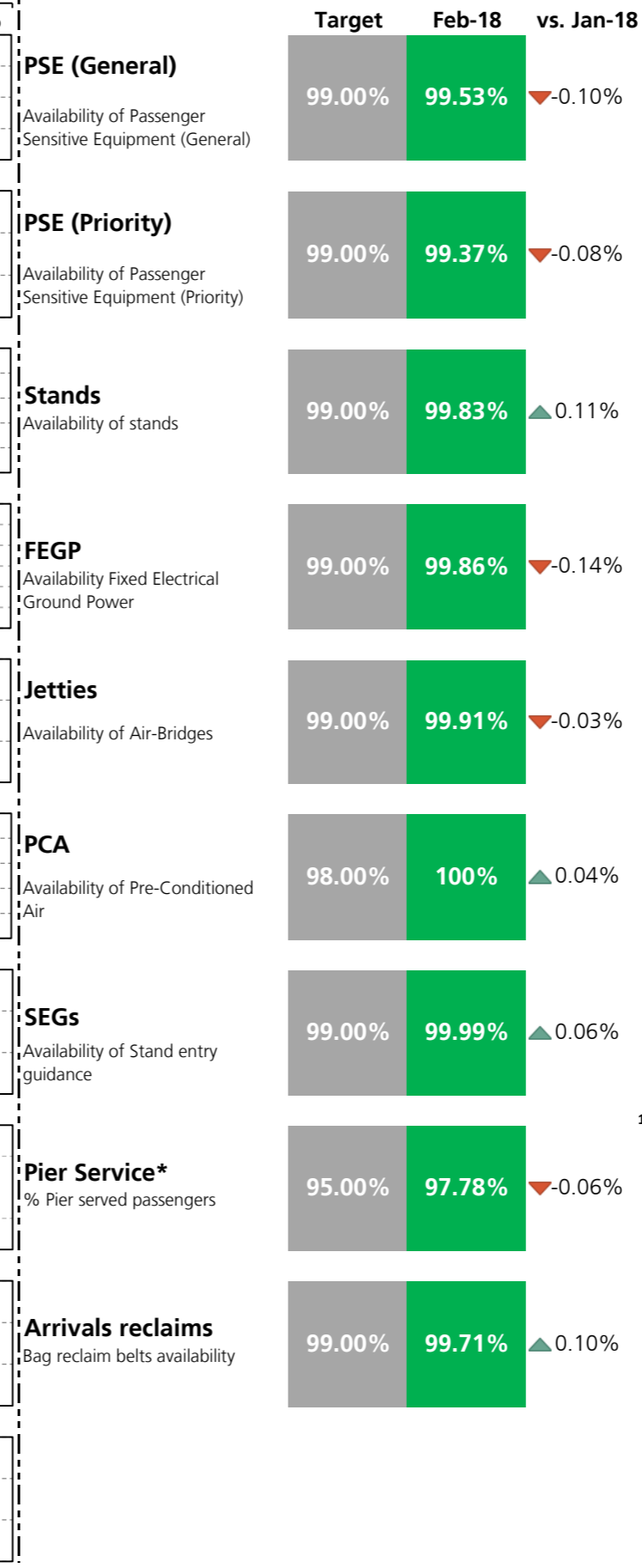
Will be raised and allocated to the relevant parties that used the terminal in the relevant month pro-rata with the airport charges incurred for passenger services in that month.

Terminal 2 Performance Report February 2018

Passenger Experience and Service Level Performance



Service Level Performance



Notes:
Passenger experience rating threshold 0 to 5, with 5 the highest score.

Terminal 2 Performance Report February 2018

Financial Report - Bonus and Rebates

Rebates:

	Feb - 2018		Year-to-Date	
	Target Achieved	Estimated Rebate	Estimated Rebate	Number of failures
Departure lounge seat availability	✓	£ -	£ -	0
Cleanliness	✓	£ -	£ -	0
Wayfinding	✓	£ -	£ -	0
Flight information	✓	£ -	£ -	0
CSA queues - Both	✓	£ -	£ -	0
Staff search	✓	£ -	£ -	0
Transfer search	✓	£ -	£ -	0
PSE (General)	✓	£ -	£ -	0
PSE (Priority)	✓	£ -	£ -	0
Stands	✓	£ -	£ -	0
FEGP	✓	£ -	£ -	0
Jetties	✓	£ -	£ -	0
PCA	✓	£ -	£ -	0
SEGs	✓	£ -	£ -	0
Pier Service	✓	£ -	£ -	0
Arrivals reclaims	✓	£ -	£ -	0
		£ -	£ -	0

Bonuses:

	Measure	Lower Threshold	Upper Threshold	Feb - 2018		Year-to-Date	
				Actual	Estimated Bonus (All Terminals)	Estimated Bonus (All Terminals)	Number of Bonus
Departure lounge seat availability	MAA	4.10	4.50	4.36	£ -	£ -	0
Cleanliness	MAA	4.20	4.50	4.39	£ -	£ -	0
Wayfinding	MAA	4.20	4.50	4.32	£ 52,620	£ 105,240	2
Flight information	MAA	4.40	4.70	4.42	£ -	£ -	0
					£ 52,620	£ 105,240	2

Credit Notes:

Will be raised and allocated to the relevant parties that used the terminal in the relevant month pro-rata with the airport charges incurred for passenger services in that month.

Financial year is from January 2018 - December 2018

Bonus: All business units must exceed Lower Threshold.

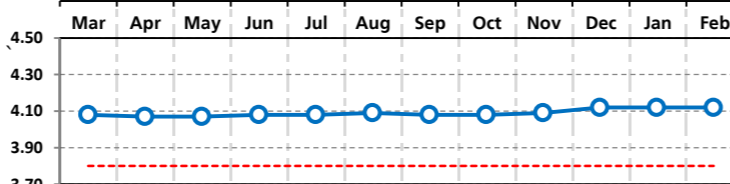
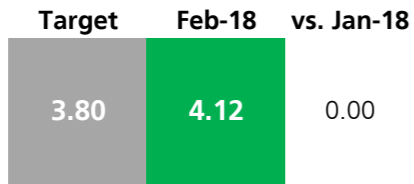
Lowest Score will be used to calculate bonus term each month for qualifying measures

All bonus measures are based on MAA

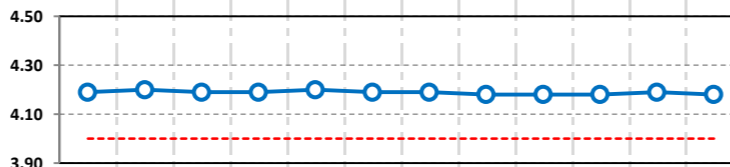
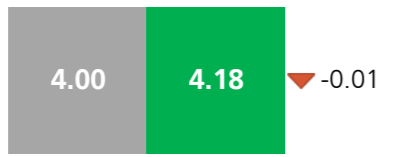
Terminal 3 Performance Report February 2018

Passenger Experience and Service Level Performance

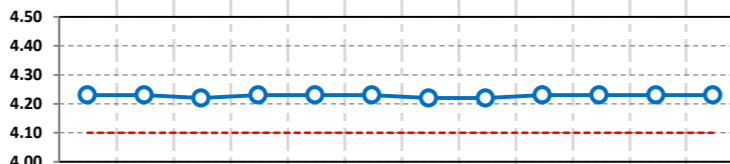
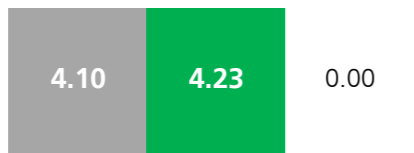
Departure lounge seat availability*
Ease of finding a seat



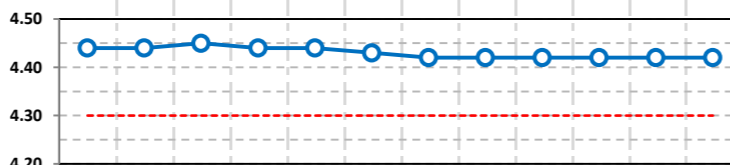
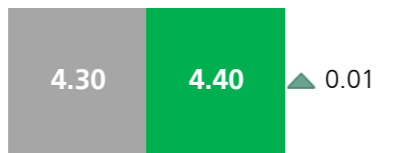
Cleanliness*
Overall cleanliness of the terminal



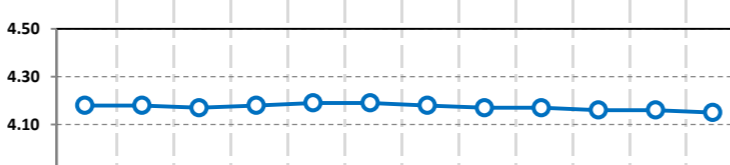
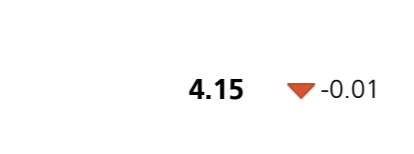
Wayfinding*
Ease of finding your way around the airport



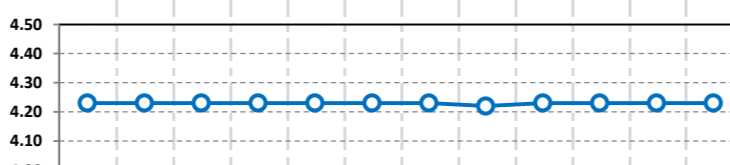
Flight information*
Accuracy and ease of finding flight information



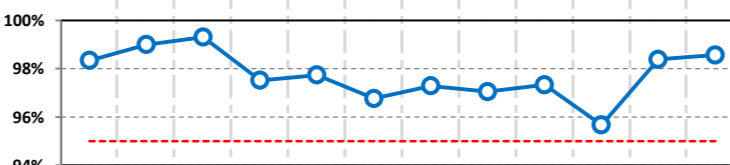
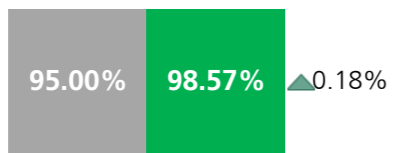
Wi-Fi*
Ease of using WiFi



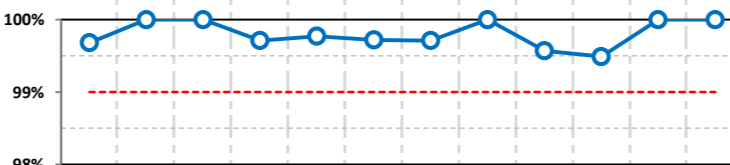
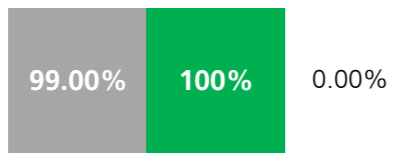
Security*
Passenger satisfaction



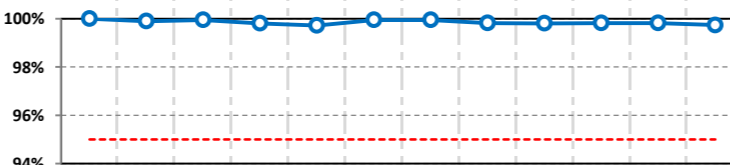
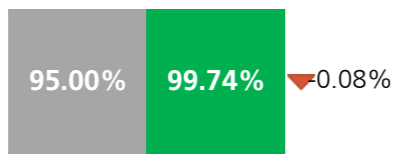
CSA queues - Times queue <5 minutes
Based on 15min time periods measured



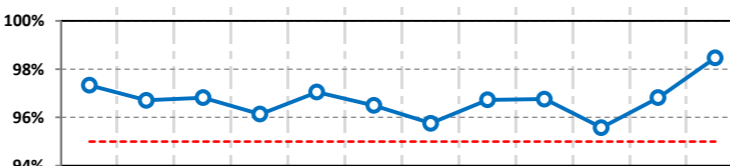
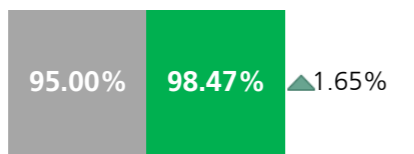
CSA queues - Times queue <10 minutes
Based on 15min time periods measured



Staff search
Based on 15min time periods measured



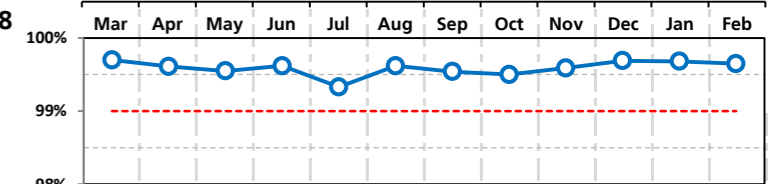
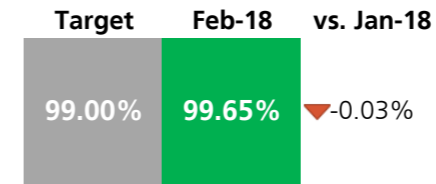
Transfer Search
Based on 15min time periods measured



Service Level Performance

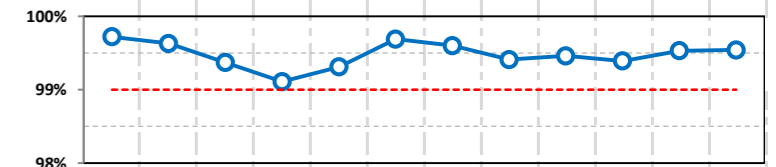
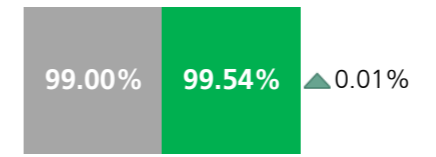
PSE (General)

Availability of Passenger Sensitive Equipment (General)



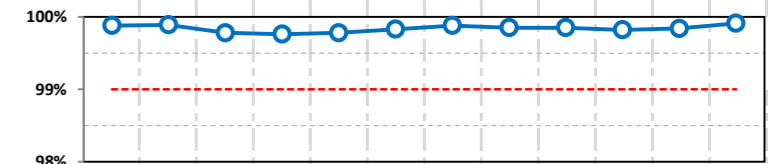
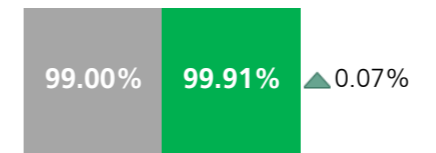
PSE (Priority)

Availability of Passenger Sensitive Equipment (Priority)



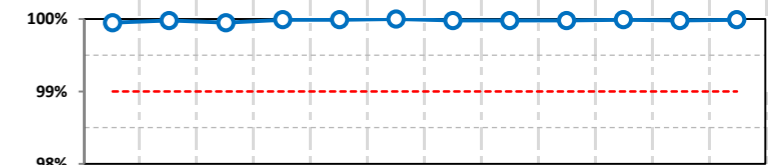
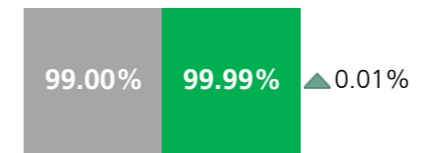
Stands

Availability of stands



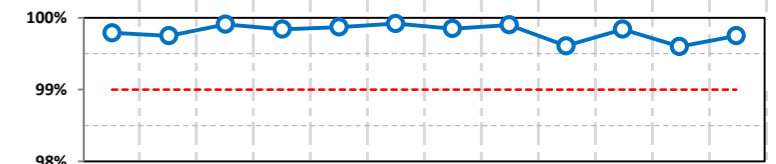
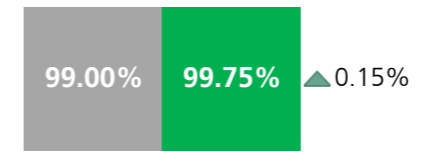
FEGP

Availability Fixed Electrical Ground Power



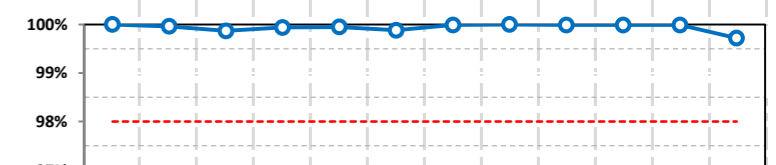
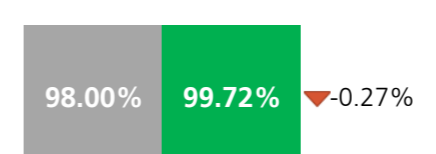
Jetties

Availability of Air-Bridges



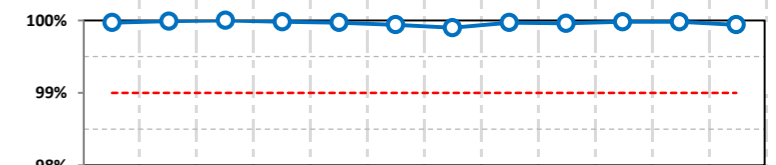
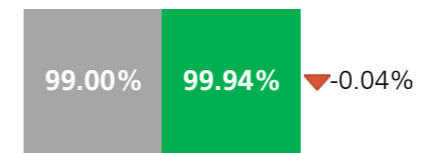
PCA

Availability of Pre-Conditioned Air



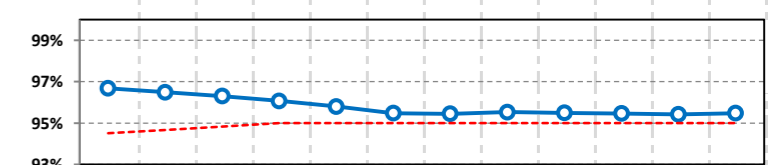
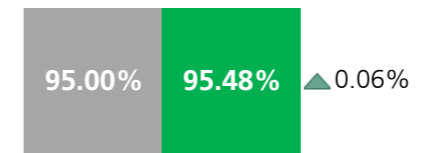
SEGs

Availability of Stand entry guidance



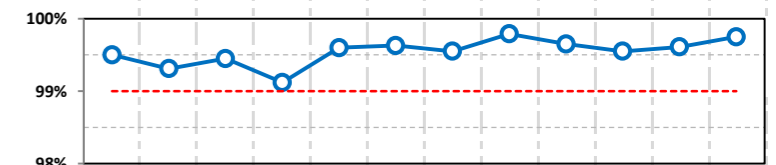
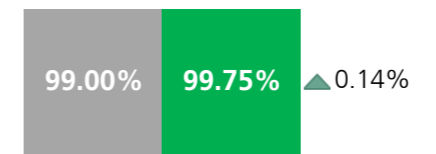
Pier Service*

% Pier served passengers



Arrivals reclaims

Bag reclaim belts availability



Notes:

Passenger experience rating threshold 0 to 5, with 5 the highest score.

Rebates:

	Feb - 2018		Year-to-Date	
	Target Achieved	Estimated Rebate	Estimated Rebate	Number of failures
Departure lounge seat availability	✓	£ -	£ -	0
Cleanliness	✓	£ -	£ -	0
Wayfinding	✓	£ -	£ -	0
Flight information	✓	£ -	£ -	0
CSA queues - Both	✓	£ -	£ -	0
Staff search	✓	£ -	£ -	0
Transfer search	✓	£ -	£ -	0
PSE (General)	✓	£ -	£ -	0
PSE (Priority)	✓	£ -	£ -	0
Stands	✓	£ -	£ -	0
FEGP	✓	£ -	£ -	0
Jetties	✓	£ -	£ -	0
PCA	✓	£ -	£ -	0
SEGs	✓	£ -	£ -	0
Pier Service	✓	£ -	£ -	0
Arrivals reclaims	✓	£ -	£ -	0
		£ -	£ -	0

Bonuses:

	Measure	Lower Threshold	Upper Threshold	Actual	Feb - 2018		Year-to-Date	
					Estimated Bonus (All Terminals)	Estimated Bonus (All Terminals)	Number of Bonus	
Departure lounge seat availability	MAA	4.10	4.50	4.12	£ -	£ -	0	
Cleanliness	MAA	4.20	4.50	4.18	£ -	£ -	0	
Wayfinding	MAA	4.20	4.50	4.23	£ 52,620	£ 105,240	2	
Flight information	MAA	4.40	4.70	4.40	£ -	£ -	0	
					£ 52,620	£ 105,240	2	

Credit Notes:

Will be raised and allocated to the relevant parties that used the terminal in the relevant month pro-rata with the airport charges incurred for passenger services in that month.

Financial year is from January 2018 - December 2018

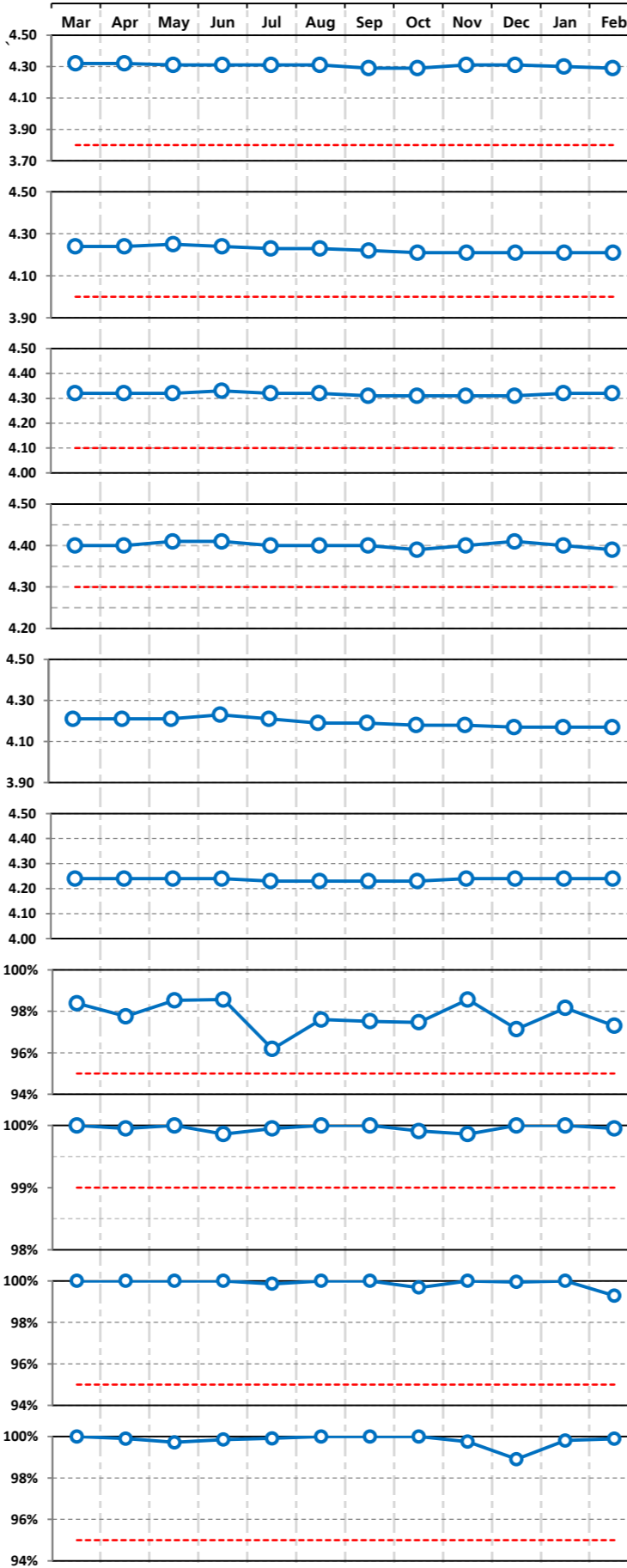
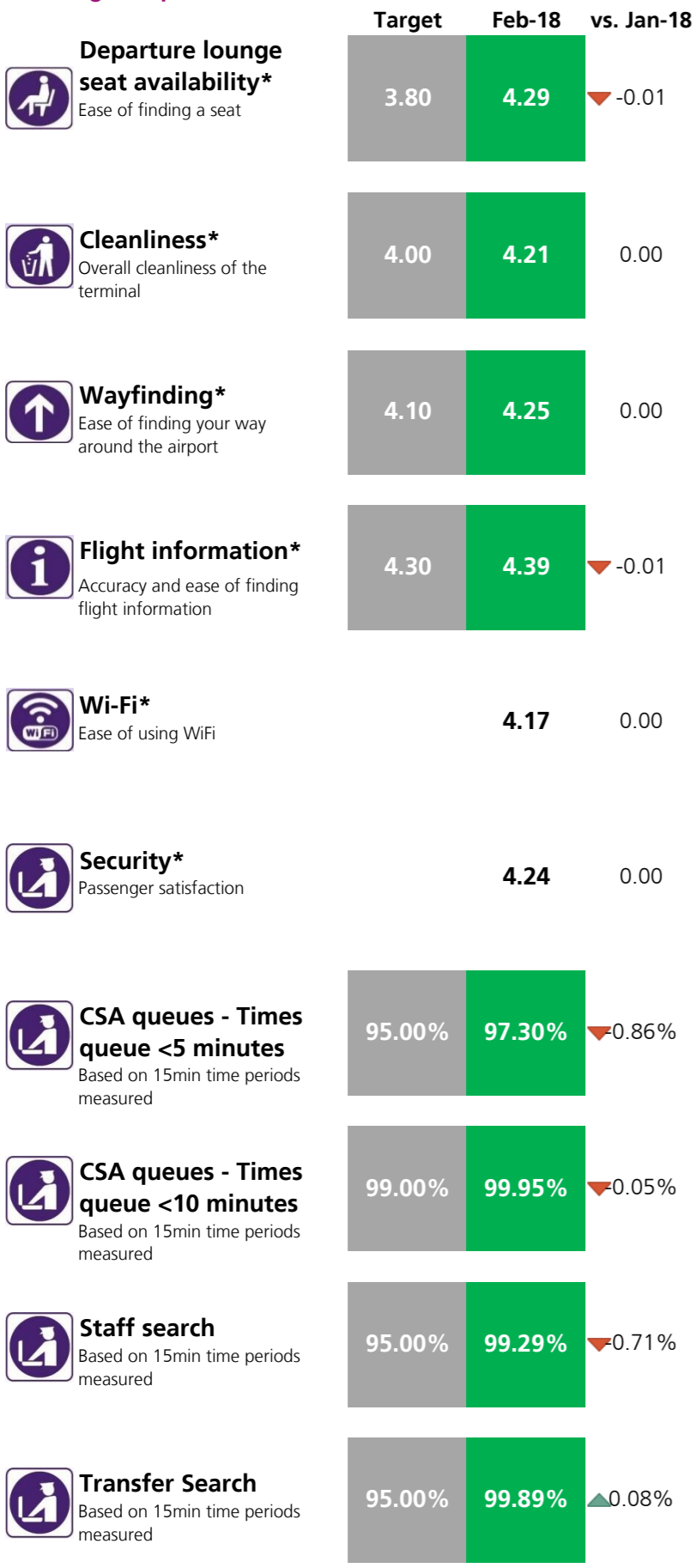
Bonus: All business units must exceed Lower Threshold.

Lowest Score will be used to calculate bonus term each month for qualifying measures

All bonus measures are based on MAA

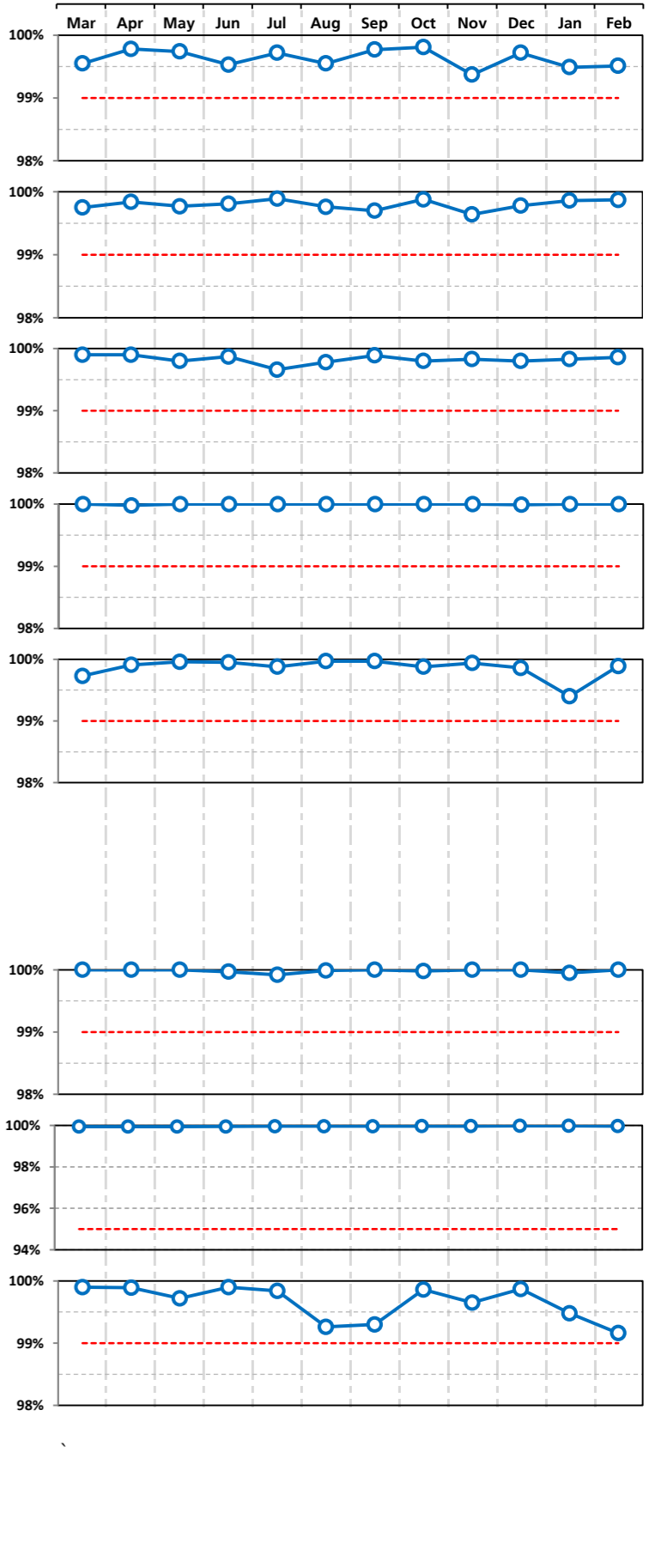
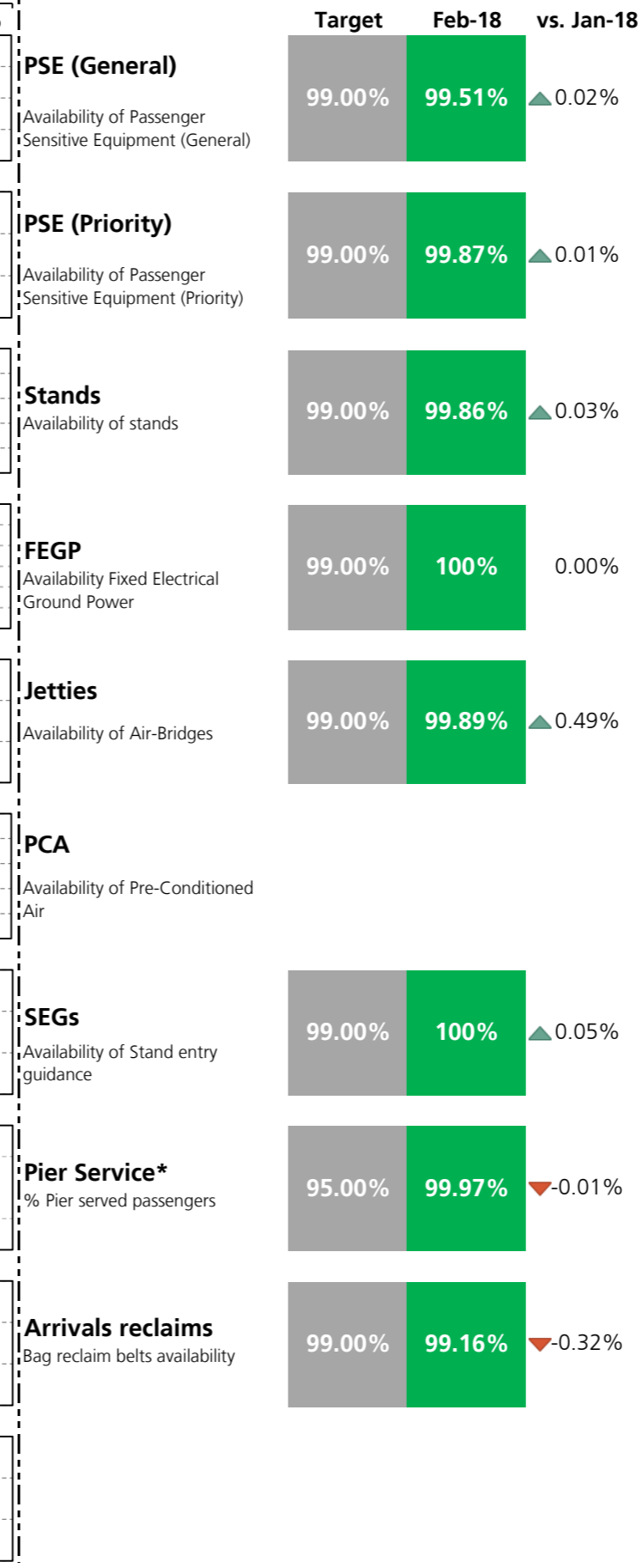
Terminal 4 Performance Report February 2018

Passenger Experience and Service Level Performance



* SQRB calculation based on moving annual average (MAA) for these metrics

Service Level Performance



Notes:
Passenger experience rating threshold 0 to 5, with 5 the highest score.

Terminal 4 Performance Report February 2018

Financial Report - Bonus and Rebates

Rebates:

	Feb - 2018		Year-to-Date	
	Target Achieved	Estimated Rebate	Estimated Rebate	Number of failures
Departure lounge seat availability	✓	£ -	£ -	0
Cleanliness	✓	£ -	£ -	0
Wayfinding	✓	£ -	£ -	0
Flight information	✓	£ -	£ -	0
CSA queues - Both	✓	£ -	£ -	0
Staff search	✓	£ -	£ -	0
Transfer search	✓	£ -	£ -	0
PSE (General)	✓	£ -	£ -	0
PSE (Priority)	✓	£ -	£ -	0
Stands	✓	£ -	£ -	0
FEGP	✓	£ -	£ -	0
Jetties	✓	£ -	£ -	0
PCA				
SEGs	✓	£ -	£ -	0
Pier Service	✓	£ -	£ -	0
Arrivals reclaims	✓	£ -	£ -	0
		£ -	£ -	0

Bonuses:

	Measure	Lower Threshold	Upper Threshold	Actual	Feb - 2018		Year-to-Date	
					Estimated Bonus (All Terminals)	Estimated Bonus (All Terminals)	Number of Bonuses	
Departure lounge seat availability	MAA	4.10	4.50	4.29	£ -	£ -	0	
Cleanliness	MAA	4.20	4.50	4.21	£ -	£ -	0	
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Bonus: All business units must exceed Lower Threshold.

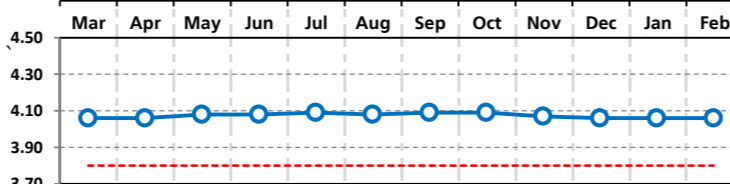
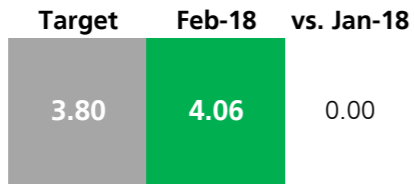
Lowest Score will be used to calculate bonus term each month for qualifying measures

All bonus measures are based on MAA

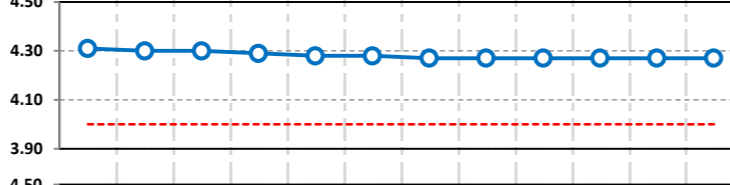
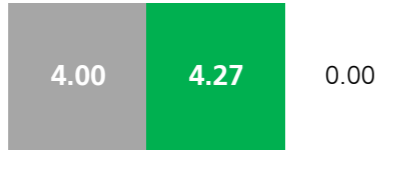
Terminal 5 Performance Report February 2018

Passenger Experience and Service Level Performance

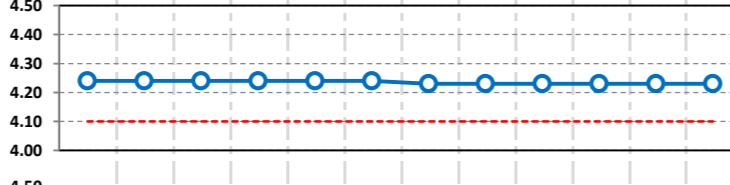
Departure lounge seat availability*
Ease of finding a seat



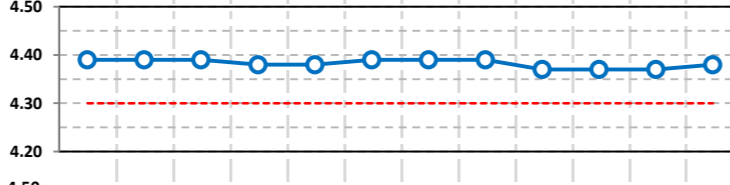
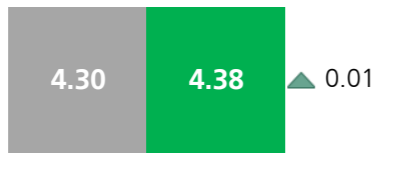
Cleanliness*
Overall cleanliness of the terminal



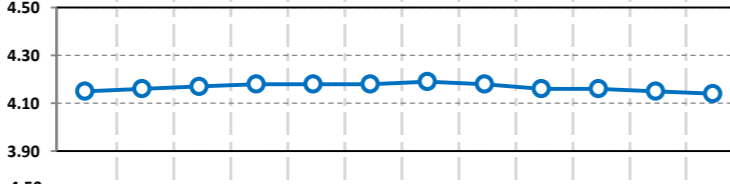
Wayfinding*
Ease of finding your way around the airport



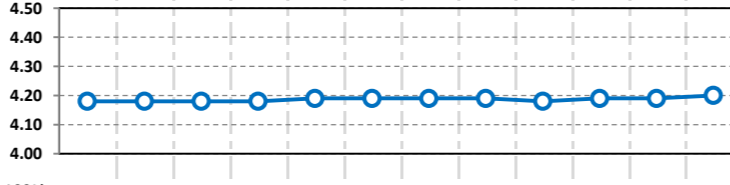
Flight information*
Accuracy and ease of finding flight information



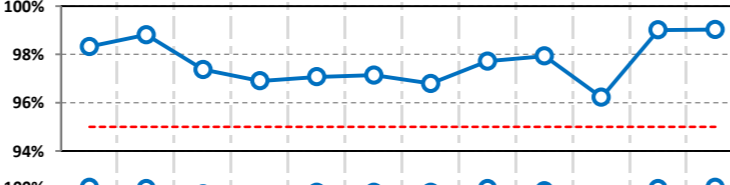
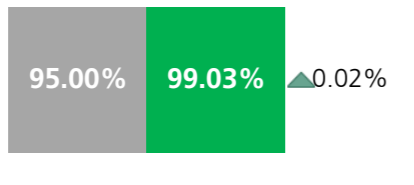
Wi-Fi*
Ease of using WiFi



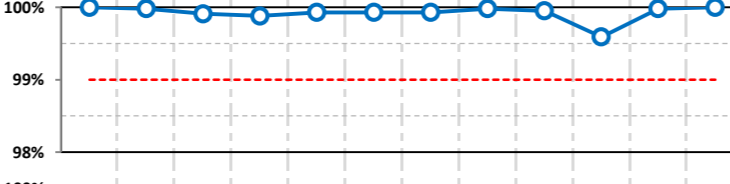
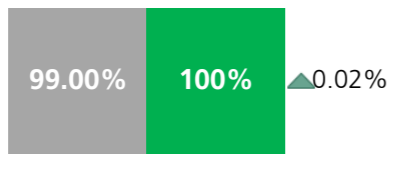
Security*
Passenger satisfaction



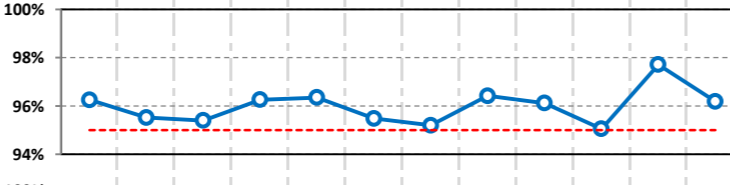
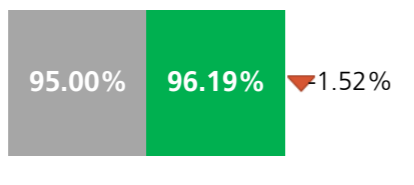
CSA queues - Times queue <5 minutes
Based on 15min time periods measured



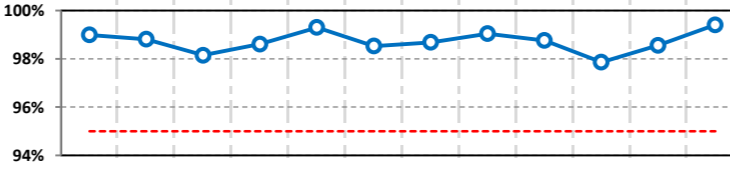
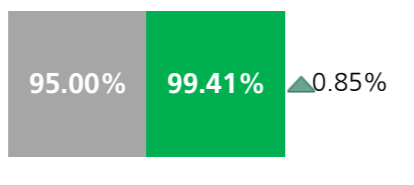
CSA queues - Times queue <10 minutes
Based on 15min time periods measured



Staff search
Based on 15min time periods measured



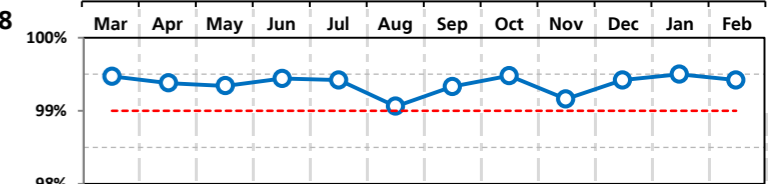
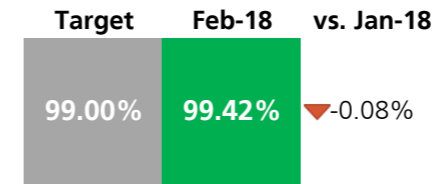
Transfer Search
Based on 15min time periods measured



Service Level Performance

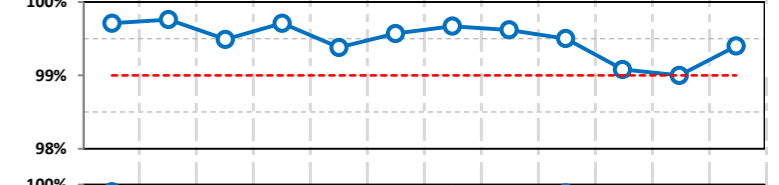
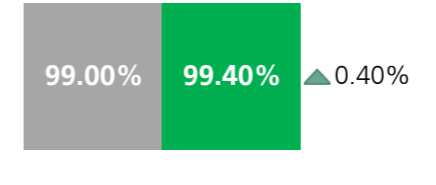
PSE (General)

Availability of Passenger Sensitive Equipment (General)



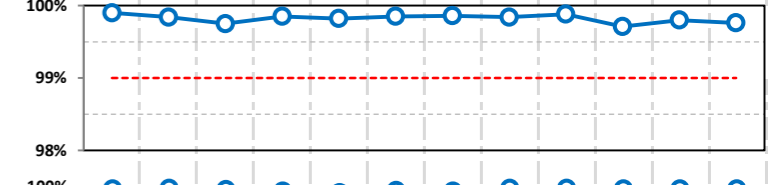
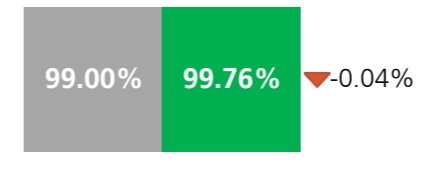
PSE (Priority)

Availability of Passenger Sensitive Equipment (Priority)



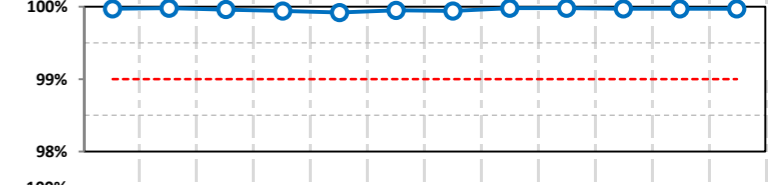
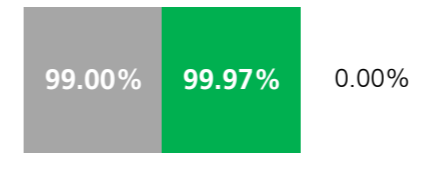
Stands

Availability of stands



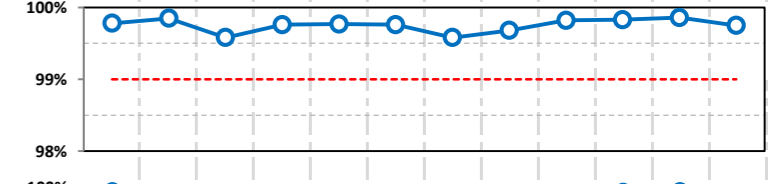
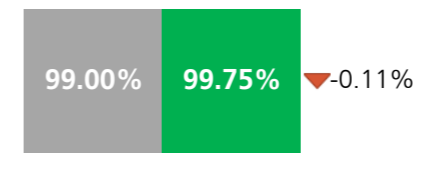
FEGP

Availability Fixed Electrical Ground Power



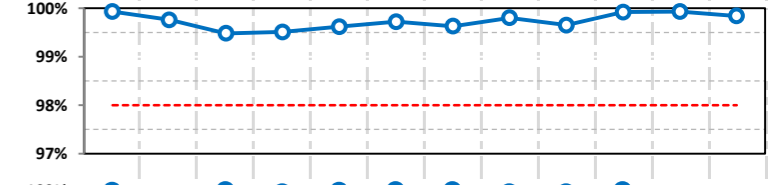
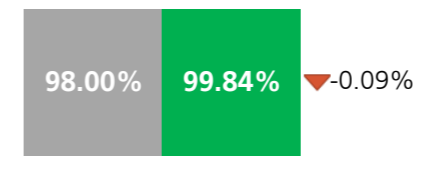
Jetties

Availability of Air-Bridges



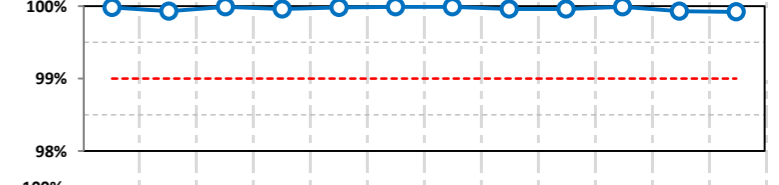
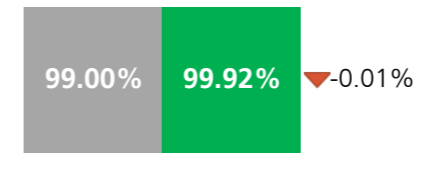
PCA

Availability of Pre-Conditioned Air



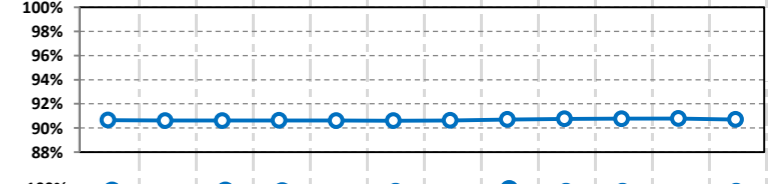
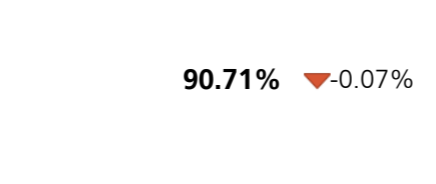
SEGs

Availability of Stand entry guidance



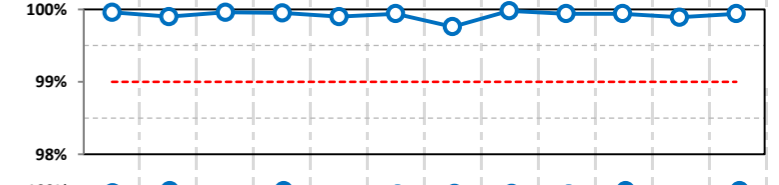
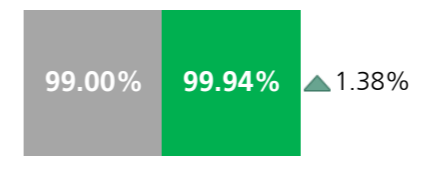
Pier Service*

% Pier served passengers



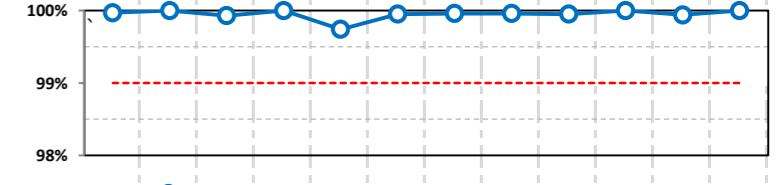
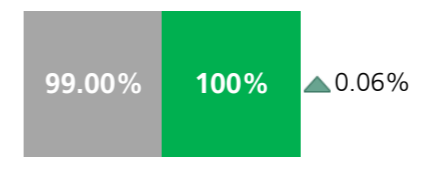
Arrivals reclaims

Bag reclaim belts availability



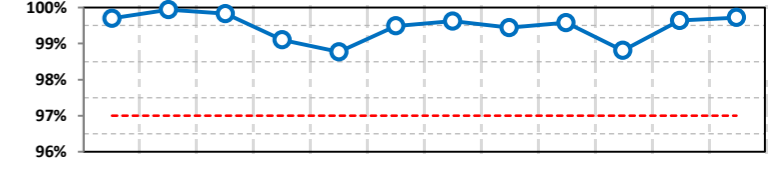
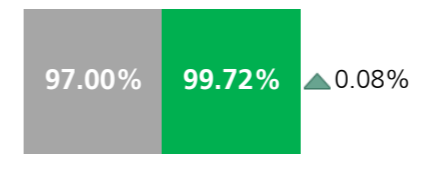
TTS - One car

Track Transit System - one car availability



TTS - Two cars

Track Transit System - % time two cars available



Notes:

Passenger experience rating threshold 0 to 5, with 5 the highest score.

Terminal 5 Performance Report February 2018

Financial Report - Bonus and Rebates

Rebates:

	Feb - 2018		Year-to-Date	
	Target Achieved	Estimated Rebate	Estimated Rebate	Number of failures
Departure lounge seat availability	✓	£ -	£ -	0
Cleanliness	✓	£ -	£ -	0
Wayfinding	✓	£ -	£ -	0
Flight information	✓	£ -	£ -	0
CSA queues - Both	✓	£ -	£ -	0
Staff search	✓	£ -	£ -	0
Transfer search	✓	£ -	£ -	0
PSE (General)	✓	£ -	£ -	0
PSE (Priority)	✓	£ -	£ -	0
Stands	✓	£ -	£ -	0
FEGP	✓	£ -	£ -	0
Jetties	✓	£ -	£ -	0
PCA	✓	£ -	£ -	0
SEGs	✓	£ -	£ -	0
Pier Service				
Arrivals reclaims	✓	£ -	£ -	0
		£ -	£ -	0

Bonuses:

	Measure	Lower Threshold	Upper Threshold	Actual	Feb - 2018		Year-to-Date	
					Estimated Bonus (All Terminals)	Estimated Bonus (All Terminals)	Number of Bonus	
Departure lounge seat availability	MAA	4.10	4.50	4.06	£ -	£ -	0	
Cleanliness	MAA	4.20	4.50	4.27	£ -	£ -	0	
Wayfinding	MAA	4.20	4.50	4.23	£ 52,620	£ 105,240	2	
Flight information	MAA	4.40	4.70	4.38	£ -	£ -	0	
					£ 52,620	£ 105,240	2	

Credit Notes:

Will be raised and allocated to the relevant parties that used the terminal in the relevant month pro-rata with the airport charges incurred for passenger services in that month.

Financial year is from January 2018 - December 2018

Bonus: All business units must exceed Lower Threshold.

Lowest Score will be used to calculate bonus term each month for qualifying measures

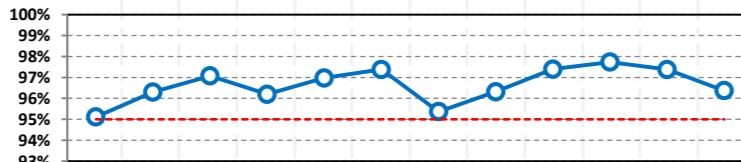
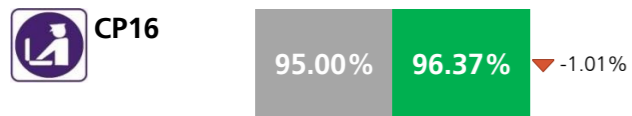
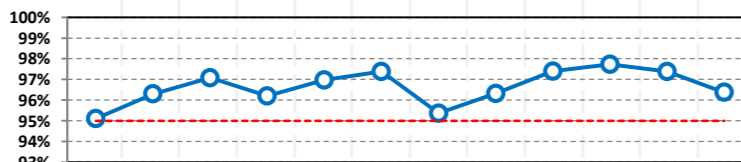
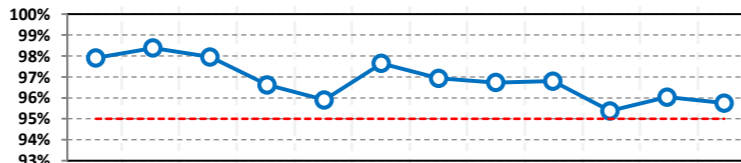
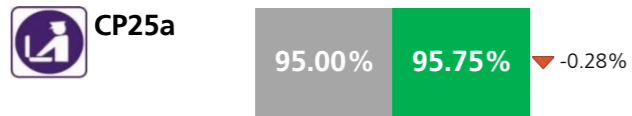
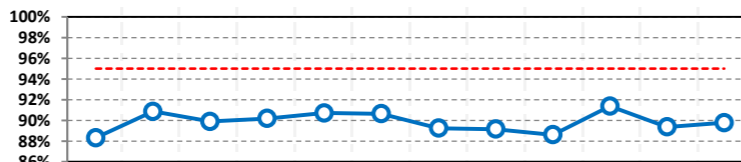
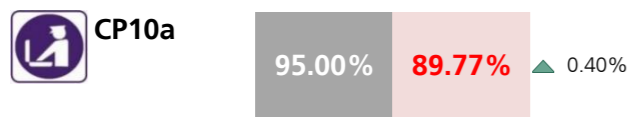
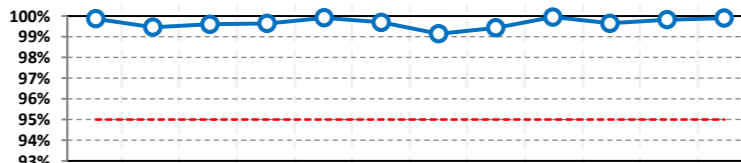
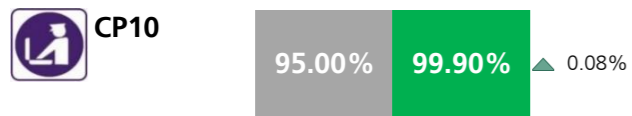
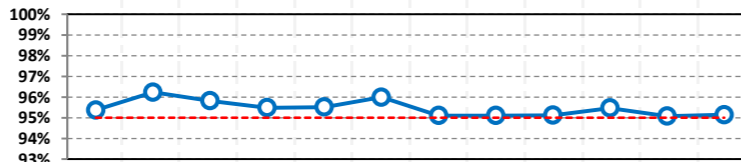
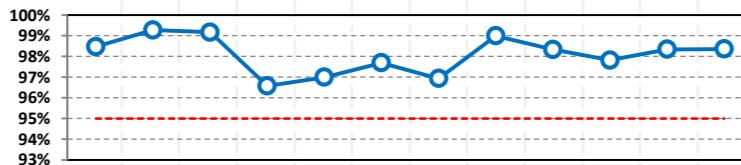
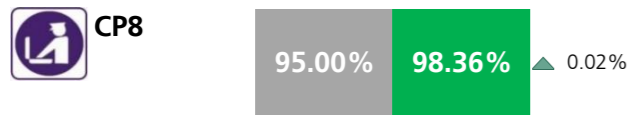
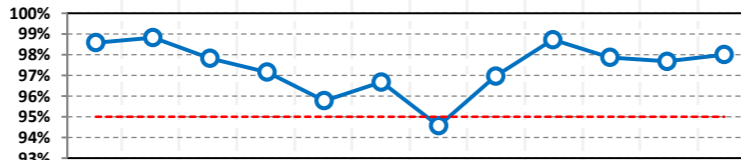
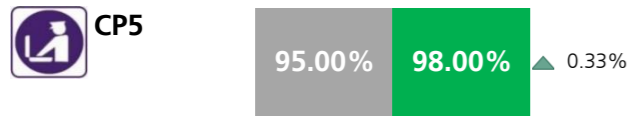
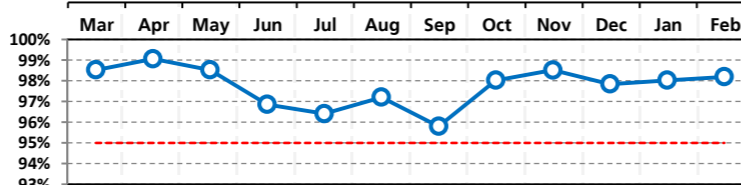
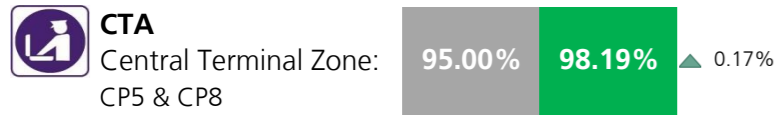
All bonus measures are based on MAA

Campus Performance Report February 2018

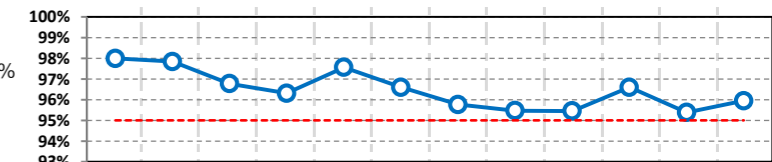
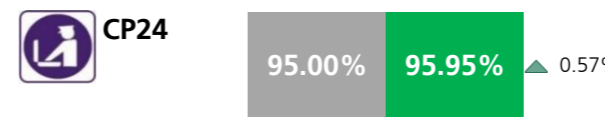
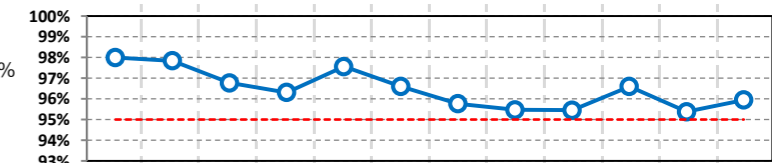
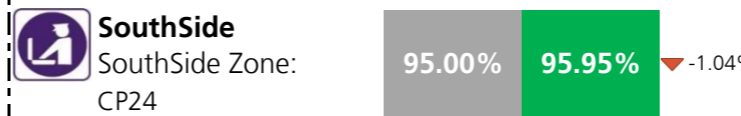
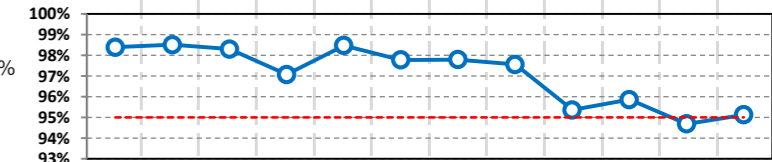
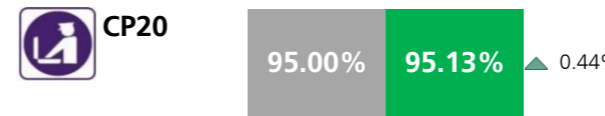
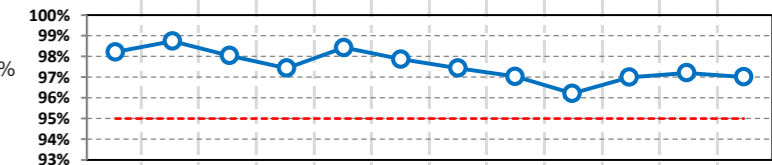
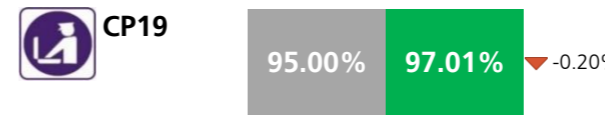
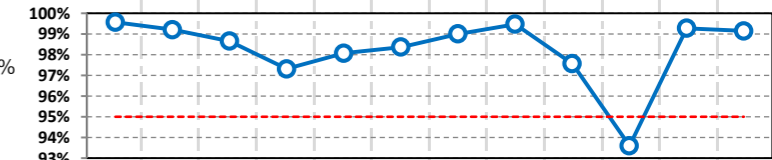
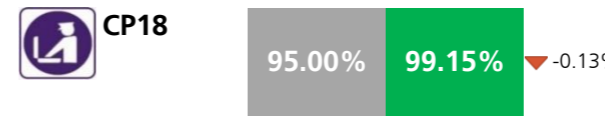
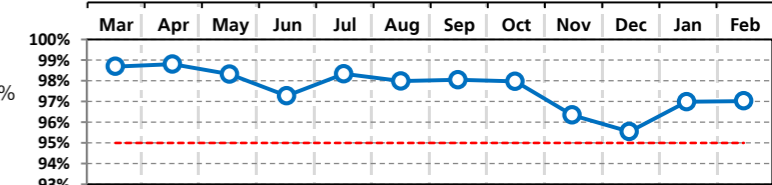
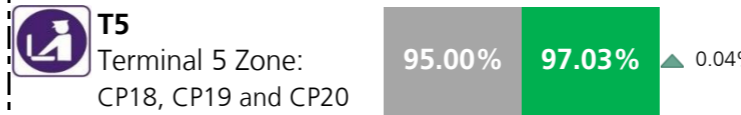
Financial Report - Bonus and Rebates

Service Level Performance

Control Post Security Search



Service Level Performance



Financial Report

Rebates:	Feb - 2018		Year-To-Date	
	Target Achieved	Estimated Rebate	Estimated Rebate	Number of failures
T2	✓	£ -	£ -	0
T3	✓	£ -	£ -	0
T4	✓	£ -	£ -	0
T5	✓	£ -	£ -	0
		£ -	£ -	0

Credit Notes:

Will be raised and allocated to the relevant parties that used the terminal in the relevant month pro-rata with the airport charges incurred for passenger services in that month.

Financial year is from January 2018 - December 2018

Heathrow

Making every journey better