



Heathrow Performance Report

Service Quality Rebate and Bonus - March 2017

Integrated Planning and Performance - Airport Operations

Printed: 26 April 2017

Heathrow
Making every journey better

Heathrow Performance Report March 2017

Passenger Experience and Service Level Performance

	T2	T3	T4	T5	
Departure lounge seat availability* Ease of finding a seat	4.42	4.08	4.32	4.06	
Cleanliness* Overall cleanliness of the terminal	4.45	4.19	4.24	4.31	
Wayfinding* Ease of finding your way around the airport	4.32	4.23	4.26	4.24	
Flight information* Accuracy and ease of finding flight information	4.44	4.37	4.40	4.39	
Wi-Fi* Ease of using WiFi	4.25	4.18	4.21	4.15	
Security* Passenger satisfaction	4.30	4.23	4.24	4.18	
CSA queues - Times queue <5 minutes Based on 15min time periods measured	96.04%	98.34%	98.39%	98.32%	
CSA queues - Times queue <10 minutes Based on 15min time periods measured	99.86%	99.68%	100%	100%	
Staff search Based on 15min time periods measured	99.72%	100%	100%	96.25%	
Transfer Search Based on 15min time periods measured	97.88%	97.33%	100%	98.99%	
	CTA	Cargo	EastSide	T5	SouthSide
Control Post Security Search	98.52%	95.36%	95.11%	98.69%	97.99%

* SQRB calculation based on moving annual average (MAA) for these metrics

Service Level Performance

PSE (General) Availability of Passenger Sensitive Equipment (General)	99.72%	99.70%	99.55%	99.47%
PSE (Priority) Availability of Passenger Sensitive Equipment (Priority)	99.65%	99.72%	99.75%	99.71%
Stands Availability of stands	99.90%	99.88%	99.90%	99.90%
FEGP Availability of Fixed Electrical Ground Power	99.98%	99.95%	100%	99.97%
Jetties Availability of Air-Bridges	99.89%	99.79%	99.73%	99.78%
PCA Availability of Pre-conditioned Air	99.03%	100%		99.93%
SEGs	99.98%	99.97%	100%	99.98%
Pier Service* % Pier served passengers	99.61%	96.68%	99.94%	90.65%
Arrivals Reclaims Bag reclaim belts availability	99.62%	99.50%	99.90%	99.96%
Aerodrome congestion				
TTS - One car Track Transit System - one car availability				99.97%
TTS - Two cars Track Transit System - % time two cars available				99.70%

Financial Report- Bonus and Rebates

	Rebates:				Campus	Estimated Rebate	Estimated Rebate	Total Failures
	Mar - 2017							
	T2	T3	T4	T5				
Departure lounge seat availability	✓	✓	✓	✓		£ -	£ -	0
Cleanliness	✓	✓	✓	✓		£ -	£ -	0
Wayfinding	✓	✓	✓	✓		£ -	£ -	0
Flight information	✓	✓	✓	✓		£ -	£ -	0
CSA Queues - Both	✓	✓	✓	✓		£ -	£ -	0
Staff Search	✓	✓	✓	✓		£ -	£ -	0
Transfer search	✓	✓	✓	✓		£ -	£ -	0
Passenger Sensitive Equipment (General)	✓	✓	✓	✓		£ -	£ -	0
Passenger Sensitive Equipment (Priority)	✓	✓	✓	✓		£ -	£ -	0
Stands	✓	✓	✓	✓		£ -	£ -	0
FEGP	✓	✓	✓	✓		£ -	£ -	0
Jetties	✓	✓	✓	✓		£ -	£ -	0
Pre-conditioned air	✓	✓	✓	✓		£ -	£ -	0
Stand entry guidance	✓	✓	✓	✓		£ -	£ -	0
Pier Service	✓	✓	✓	✓		£ -	£ -	0
Arrivals reclaims	✓	✓	✓	✓		£ -	£ -	0
Control Posts Search					✓	£ -	£ -	0
Aerodrome Congestion					✓	£ -	£ -	0
Total						£ -	£ -	0

	Bonuses:		Mar - 2017				YTD		
	Lower Threshold	Upper Threshold	T2	T3	T4	T5	Estimated Bonus	Estimated Bonus	Total Pass
	4.10	4.50	4.42	4.08	4.32	4.06	£ -	£ -	0
	4.20	4.50	4.45	4.19	4.24	4.31	£ -	£ -	0
	4.20	4.50	4.32	4.23	4.26	4.24	£ 50,370	£ 117,529	3
	4.40	4.70	4.44	4.37	4.40	4.39	£ -	£ -	0
Total							£ 50,370	£ 117,529	3

Bonus: All business units must exceed Lower Threshold.

Lowest Score will be used to calculate bonus term each month for qualifying measures

Financial year is from January 2017 - December 2017

Credit Notes:

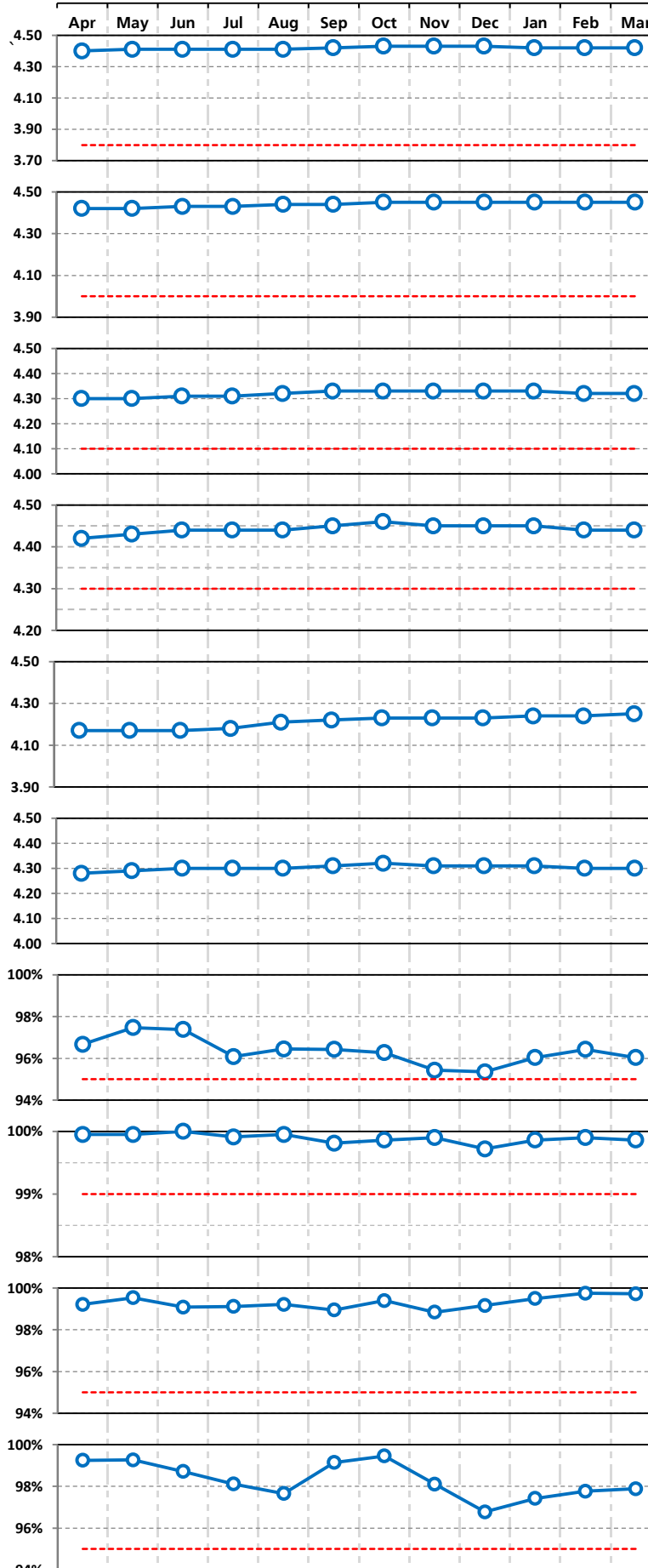
Will be raised and allocated to the relevant parties that used the terminal in the relevant month pro-rata with the airport charges incurred for passenger services in that month.

Terminal 2 Performance Report March 2017

* SQRB calculation based on moving annual average (MAA) for these metrics

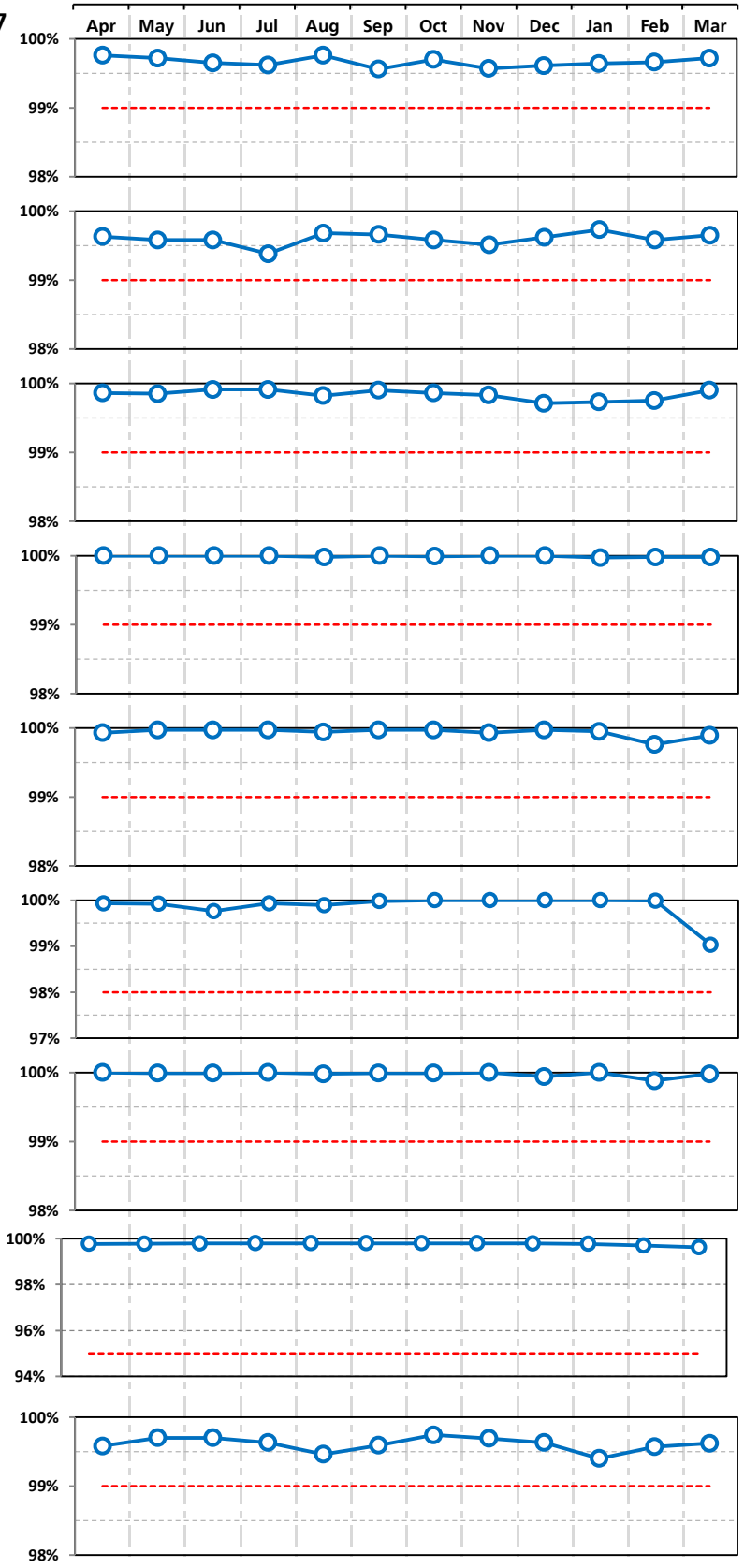
Passenger Experience and Service Level Performance

	Target	Mar-17	vs. Feb-17
Departure lounge seat availability* Ease of finding a seat	3.80	4.42	0.00
Cleanliness* Overall cleanliness of the terminal	4.00	4.45	0.00
Wayfinding* Ease of finding your way around the airport	4.10	4.32	0.00
Flight information* Accuracy and ease of finding flight information	4.30	4.44	0.00
Wi-Fi* Ease of using WiFi		4.25	▲ 0.01
Security* Passenger satisfaction		4.30	0.00
CSA queues - Times queue <5 minutes Based on 15min time periods measured	95.00%	96.04%	▼-0.39%
CSA queues - Times queue <10 minutes Based on 15min time periods measured	99.00%	99.86%	▼-0.04%
Staff search Based on 15min time periods measured	95.00%	99.72%	▼-0.02%
Transfer Search Based on 15min time periods measured	95.00%	97.88%	▲0.12%



Service Level Performance

	Target	Mar-17	vs. Feb-17
PSE (General) Availability of Passenger Sensitive Equipment (General)	99.00%	99.72%	▲0.06%
PSE (Priority) Availability of Passenger Sensitive Equipment (Priority)	99.00%	99.65%	▲0.07%
Stands Availability of stands	99.00%	99.90%	▲0.15%
FEGP Availability Fixed Electrical Ground Power	99.00%	99.98%	0.00%
Jetties Availability of Air-Bridges	99.00%	99.89%	▲0.13%
PCA Availability of Pre-Conditioned Air	98.00%	99.03%	▼-0.96%
SEGs Availability of Stand entry guidance	99.00%	99.98%	▲0.10%
Pier Service* % Pier served passengers	95.00%	99.61%	▼-0.08%
Arrivals reclaims Bag reclaim belts availability	99.00%	99.62%	▲0.05%



Notes:
Passenger experience rating threshold 0 to 5, with 5 the highest score.

Rebates:

	Mar - 2017		Year-to-Date	
	Target Achieved	Estimated Rebate	Estimated Rebate	Number of failures
Departure lounge seat availability	✓	£ -	£ -	0
Cleanliness	✓	£ -	£ -	0
Wayfinding	✓	£ -	£ -	0
Flight information	✓	£ -	£ -	0
CSA queues - Both	✓	£ -	£ -	0
Staff search	✓	£ -	£ -	0
Transfer search	✓	£ -	£ -	0
PSE (General)	✓	£ -	£ -	0
PSE (Priority)	✓	£ -	£ -	0
Stands	✓	£ -	£ -	0
FEGP	✓	£ -	£ -	0
Jetties	✓	£ -	£ -	0
PCA	✓	£ -	£ -	0
SEGs	✓	£ -	£ -	0
Pier Service	✓	£ -	£ -	0
Arrivals reclaims	✓	£ -	£ -	0
		£ -	£ -	0

Bonuses:

	Measure	Lower Threshold	Upper Threshold	Actual	Mar - 2017		Year-to-Date	
					Estimated Bonus (All Terminals)	Estimated Bonus (All Terminals)	Number of Bonus	
Departure lounge seat availability	MAA	4.10	4.50	4.42	£ -	£ -	0	
Cleanliness	MAA	4.20	4.50	4.45	£ -	£ -	0	
Wayfinding	MAA	4.20	4.50	4.32	£ 50,370	£ 117,529	3	
Flight information	MAA	4.40	4.70	4.44	£ -	£ -	0	
					£ 50,370	£ 117,529	3	

Credit Notes:

Will be raised and allocated to the relevant parties that used the terminal in the relevant month pro-rata with the airport charges incurred for passenger services in that month.

Financial year is from January 2017 - December 2017

Bonus: All business units must exceed Lower Threshold.

Lowest Score will be used to calculate bonus term each month for qualifying measures

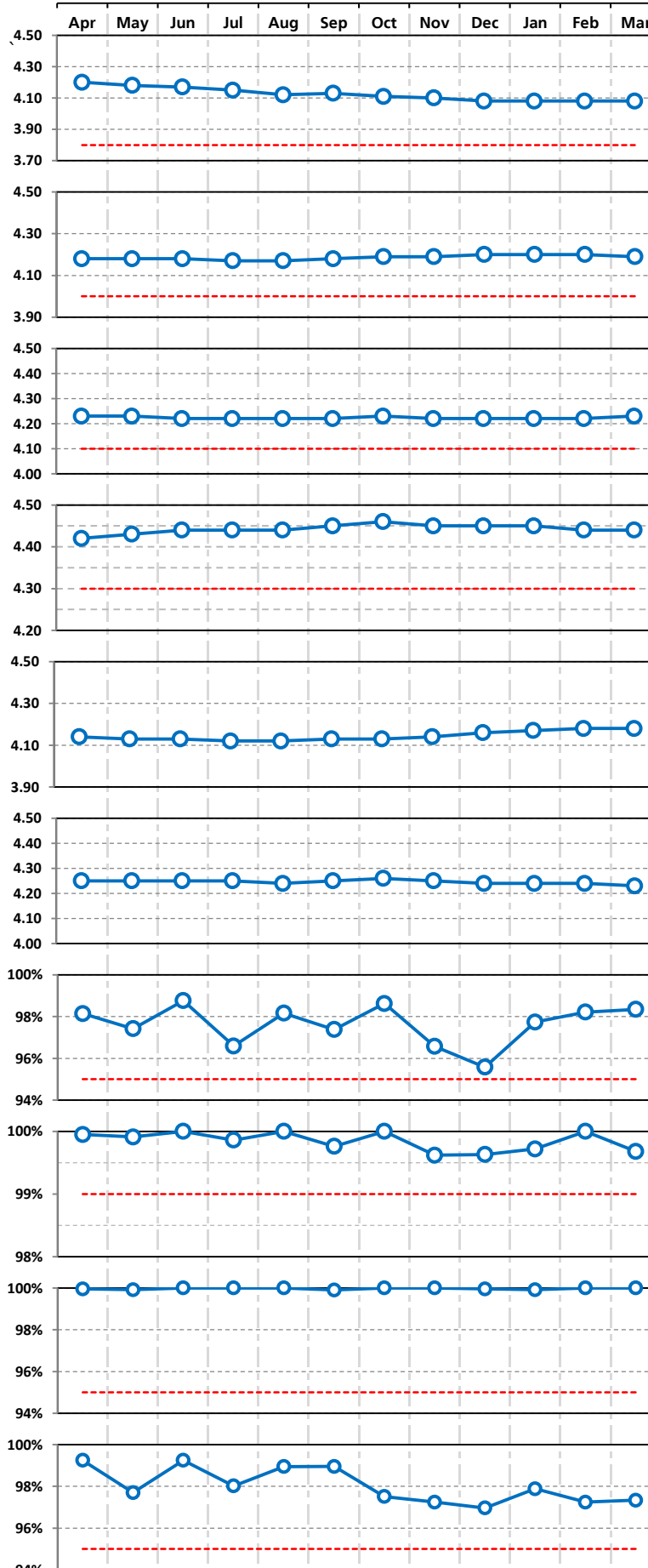
All bonus measures are based on MAA

Terminal 3 Performance Report March 2017

* SQRB calculation based on moving annual average (MAA) for these metrics

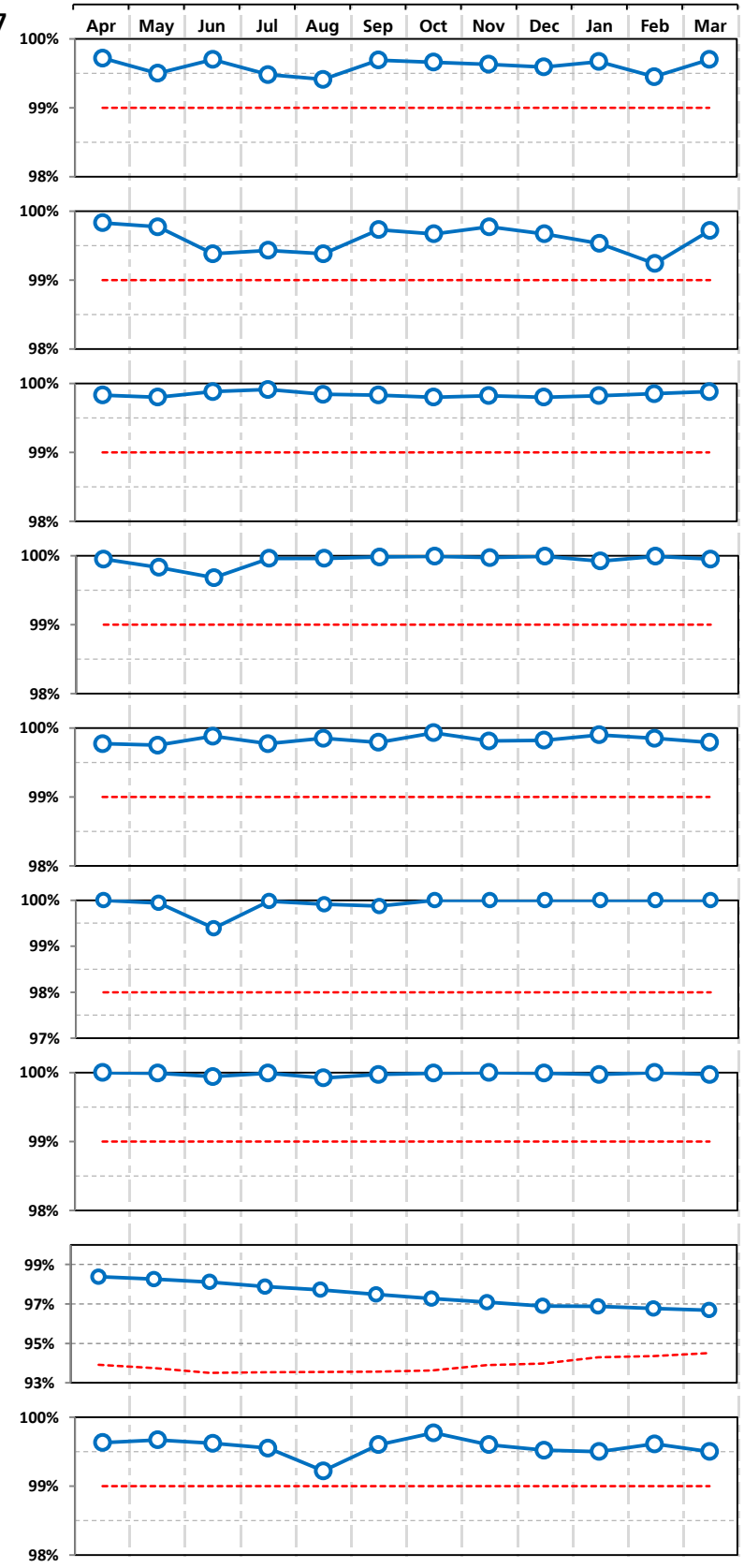
Passenger Experience and Service Level Performance

	Target	Mar-17	vs. Feb-17
Departure lounge seat availability* Ease of finding a seat	3.80	4.08	0.00
Cleanliness* Overall cleanliness of the terminal	4.00	4.19	-0.01
Wayfinding* Ease of finding your way around the airport	4.10	4.23	0.01
Flight information* Accuracy and ease of finding flight information	4.30	4.37	-0.01
Wi-Fi* Ease of using WiFi		4.18	0.00
Security* Passenger satisfaction		4.23	-0.01
CSA queues - Times queue <5 minutes Based on 15min time periods measured	95.00%	98.34%	0.13%
CSA queues - Times queue <10 minutes Based on 15min time periods measured	99.00%	99.68%	-0.32%
Staff search Based on 15min time periods measured	95.00%	100%	0.00%
Transfer Search Based on 15min time periods measured	95.00%	97.33%	0.09%



Service Level Performance

	Target	Mar-17	vs. Feb-17
PSE (General) Availability of Passenger Sensitive Equipment (General)	99.00%	99.70%	0.25%
PSE (Priority) Availability of Passenger Sensitive Equipment (Priority)	99.00%	99.72%	0.48%
Stands Availability of stands	99.00%	99.88%	0.03%
FEGP Availability Fixed Electrical Ground Power	99.00%	99.95%	-0.04%
Jetties Availability of Air-Bridges	99.00%	99.79%	-0.06%
PCA Availability of Pre-Conditioned Air	98.00%	100%	0.00%
SEGs Availability of Stand entry guidance	99.00%	99.97%	-0.03%
Pier Service* % Pier served passengers	94.51%	96.68%	-0.09%
Arrivals reclaims Bag reclaim belts availability	99.00%	99.50%	-0.11%



Notes:
Passenger experience rating threshold 0 to 5, with 5 the highest score.

Rebates:

	Mar - 2017		Year-to-Date	
	Target Achieved	Estimated Rebate	Estimated Rebate	Number of failures
Departure lounge seat availability	✓	£ -	£ -	0
Cleanliness	✓	£ -	£ -	0
Wayfinding	✓	£ -	£ -	0
Flight information	✓	£ -	£ -	0
CSA queues - Both	✓	£ -	£ -	0
Staff search	✓	£ -	£ -	0
Transfer search	✓	£ -	£ -	0
PSE (General)	✓	£ -	£ -	0
PSE (Priority)	✓	£ -	£ -	0
Stands	✓	£ -	£ -	0
FEGP	✓	£ -	£ -	0
Jetties	✓	£ -	£ -	0
PCA	✓	£ -	£ -	0
SEGs	✓	£ -	£ -	0
Pier Service	✓	£ -	£ -	0
Arrivals reclaims	✓	£ -	£ -	0
		£ -	£ -	0

Bonuses:

	Measure	Lower Threshold	Upper Threshold	Actual	Mar - 2017		Year-to-Date	
					Estimated Bonus (All Terminals)	Estimated Bonus (All Terminals)	Number of Bonus	
Departure lounge seat availability	MAA	4.10	4.50	4.08	£ -	£ -	0	
Cleanliness	MAA	4.20	4.50	4.19	£ -	£ -	0	
Wayfinding	MAA	4.20	4.50	4.23	£ 50,370	£ 117,529	3	
Flight information	MAA	4.40	4.70	4.37	£ -	£ -	0	
					£ 50,370	£ 117,529	3	

Credit Notes:

Will be raised and allocated to the relevant parties that used the terminal in the relevant month pro-rata with the airport charges incurred for passenger services in that month.

Financial year is from January 2017 - December 2017

Bonus: All business units must exceed Lower Threshold.

Lowest Score will be used to calculate bonus term each month for qualifying measures

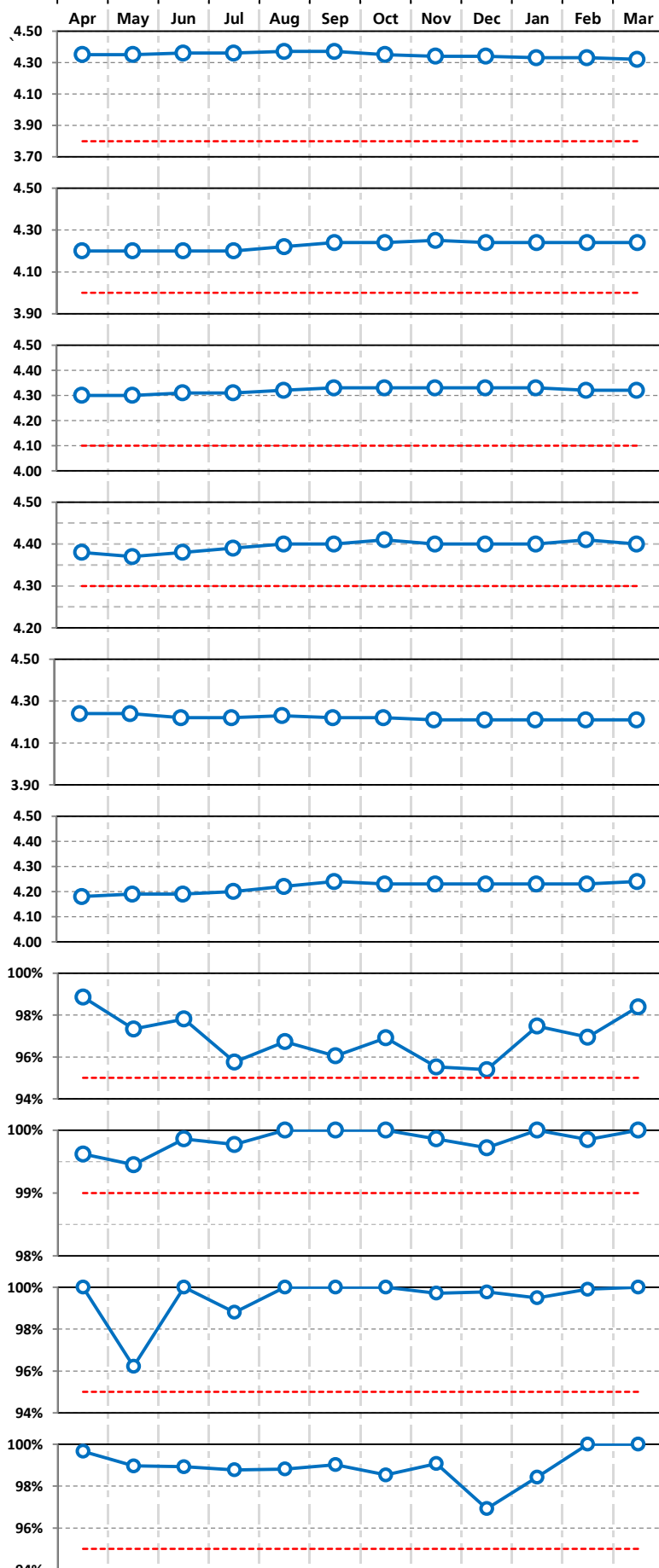
All bonus measures are based on MAA

Terminal 4 Performance Report March 2017

* SQRB calculation based on moving annual average (MAA) for these metrics

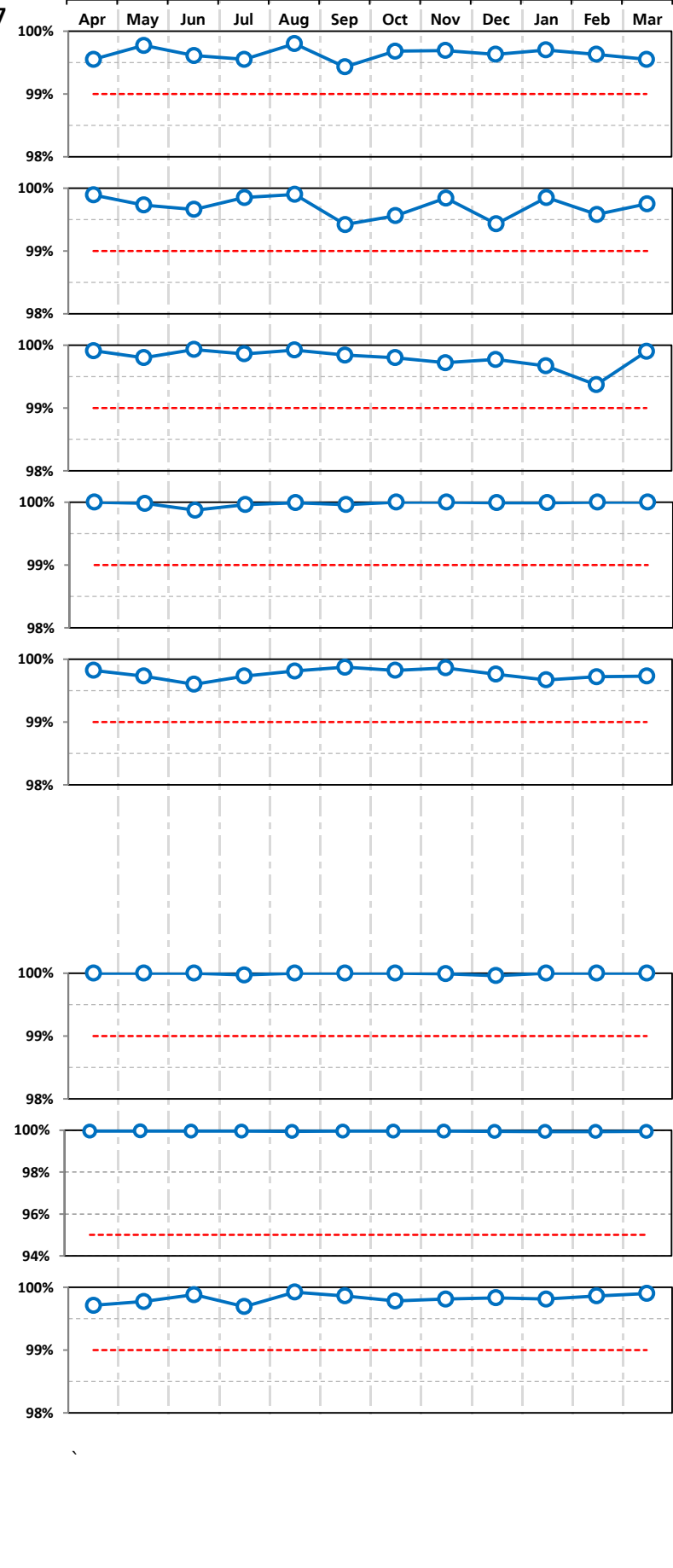
Passenger Experience and Service Level Performance

	Target	Mar-17	vs. Feb-17
Departure lounge seat availability* Ease of finding a seat	3.80	4.32	▼ -0.01
Cleanliness* Overall cleanliness of the terminal	4.00	4.24	0.00
Wayfinding* Ease of finding your way around the airport	4.10	4.26	0.00
Flight information* Accuracy and ease of finding flight information	4.30	4.40	▼ -0.01
Wi-Fi* Ease of using WiFi		4.21	0.00
Security* Passenger satisfaction		4.24	▲ 0.01
CSA queues - Times queue <5 minutes Based on 15min time periods measured	95.00%	98.39%	▲ 1.45%
CSA queues - Times queue <10 minutes Based on 15min time periods measured	99.00%	100%	▲ 0.15%
Staff search Based on 15min time periods measured	95.00%	100%	▲ 0.10%
Transfer Search Based on 15min time periods measured	95.00%	100%	0.00%



Service Level Performance

	Target	Mar-17	vs. Feb-17
PSE (General) Availability of Passenger Sensitive Equipment (General)	99.00%	99.55%	▼ -0.08%
PSE (Priority) Availability of Passenger Sensitive Equipment (Priority)	99.00%	99.75%	▲ 0.17%
Stands Availability of stands	99.00%	99.90%	▲ 0.53%
FEGP Availability Fixed Electrical Ground Power	99.00%	100%	0.00%
Jetties Availability of Air-Bridges	99.00%	99.73%	▲ 0.01%
PCA Availability of Pre-Conditioned Air			
SEGs Availability of Stand entry guidance	99.00%	100%	0.00%
Pier Service* % Pier served passengers	95.00%	99.94%	▲ 0.01%
Arrivals reclaims Bag reclaim belts availability	99.00%	99.90%	▲ 0.04%



Notes:
Passenger experience rating threshold 0 to 5, with 5 the highest score.

Financial Report - Bonus and Rebates

Rebates:

	Mar - 2017		Year-to-Date	
	Target Achieved	Estimated Rebate	Estimated Rebate	Number of failures
Departure lounge seat availability	✓	£ -	£ -	0
Cleanliness	✓	£ -	£ -	0
Wayfinding	✓	£ -	£ -	0
Flight information	✓	£ -	£ -	0
CSA queues - Both	✓	£ -	£ -	0
Staff search	✓	£ -	£ -	0
Transfer search	✓	£ -	£ -	0
PSE (General)	✓	£ -	£ -	0
PSE (Priority)	✓	£ -	£ -	0
Stands	✓	£ -	£ -	0
FEGP	✓	£ -	£ -	0
Jetties	✓	£ -	£ -	0
PCA				
SEGs	✓	£ -	£ -	0
Pier Service	✓	£ -	£ -	0
Arrivals reclaims	✓	£ -	£ -	0
		£ -	£ -	0

Bonuses:

	Measure	Lower Threshold	Upper Threshold	Mar - 2017		Year-to-Date	
				Actual	Estimated Bonus (All Terminals)	Estimated Bonus (All Terminals)	Number of Bonuses
Departure lounge seat availability	MAA	4.10	4.50	4.32	£ -	£ -	0
Cleanliness	MAA	4.20	4.50	4.24	£ -	£ -	0
Wayfinding	MAA	4.20	4.50	4.26	£ 50,370	£ 117,529	3
Flight information	MAA	4.40	4.70	4.40	£ -	£ -	0
					£ 50,370	£ 117,529	3

Credit Notes:

Will be raised and allocated to the relevant parties that used the terminal in the relevant month pro-rata with the airport charges incurred for passenger services in that month.

Financial year is from January 2017 - December 2017

Bonus: All business units must exceed Lower Threshold.

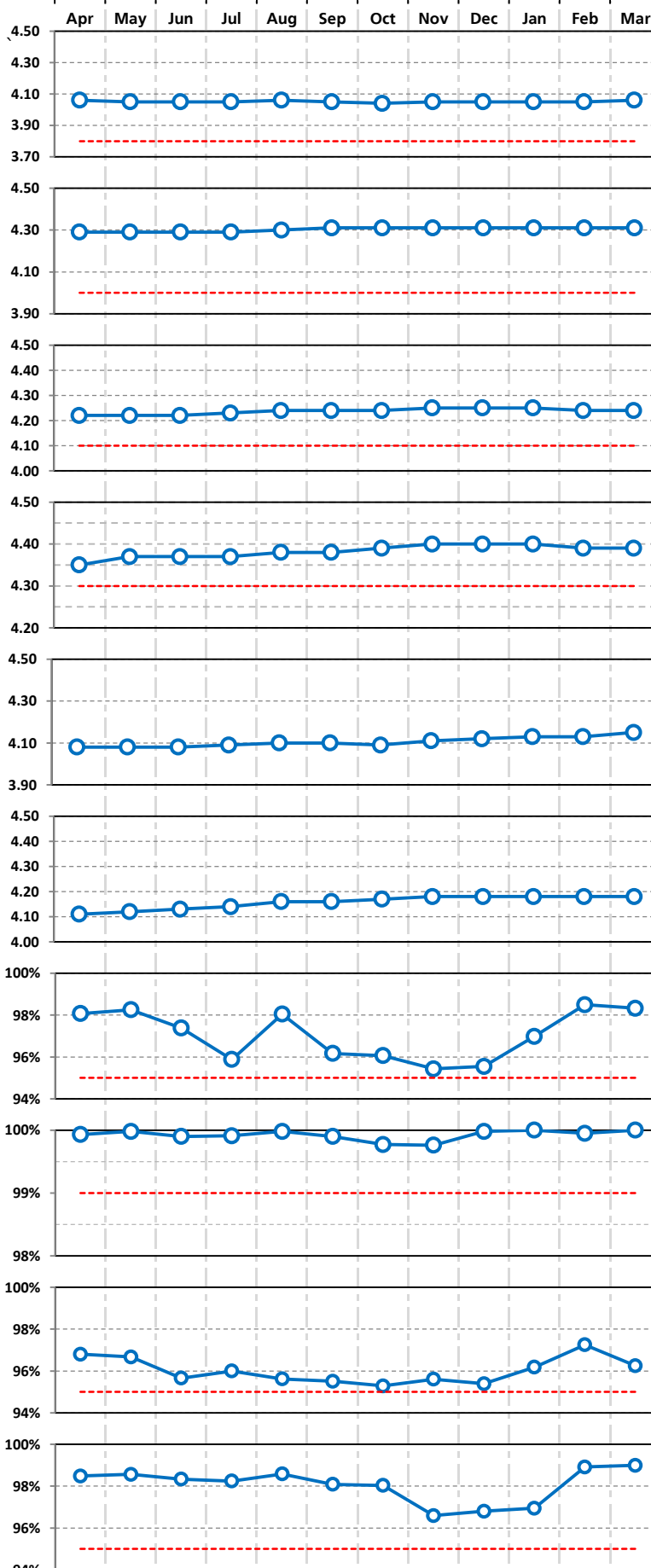
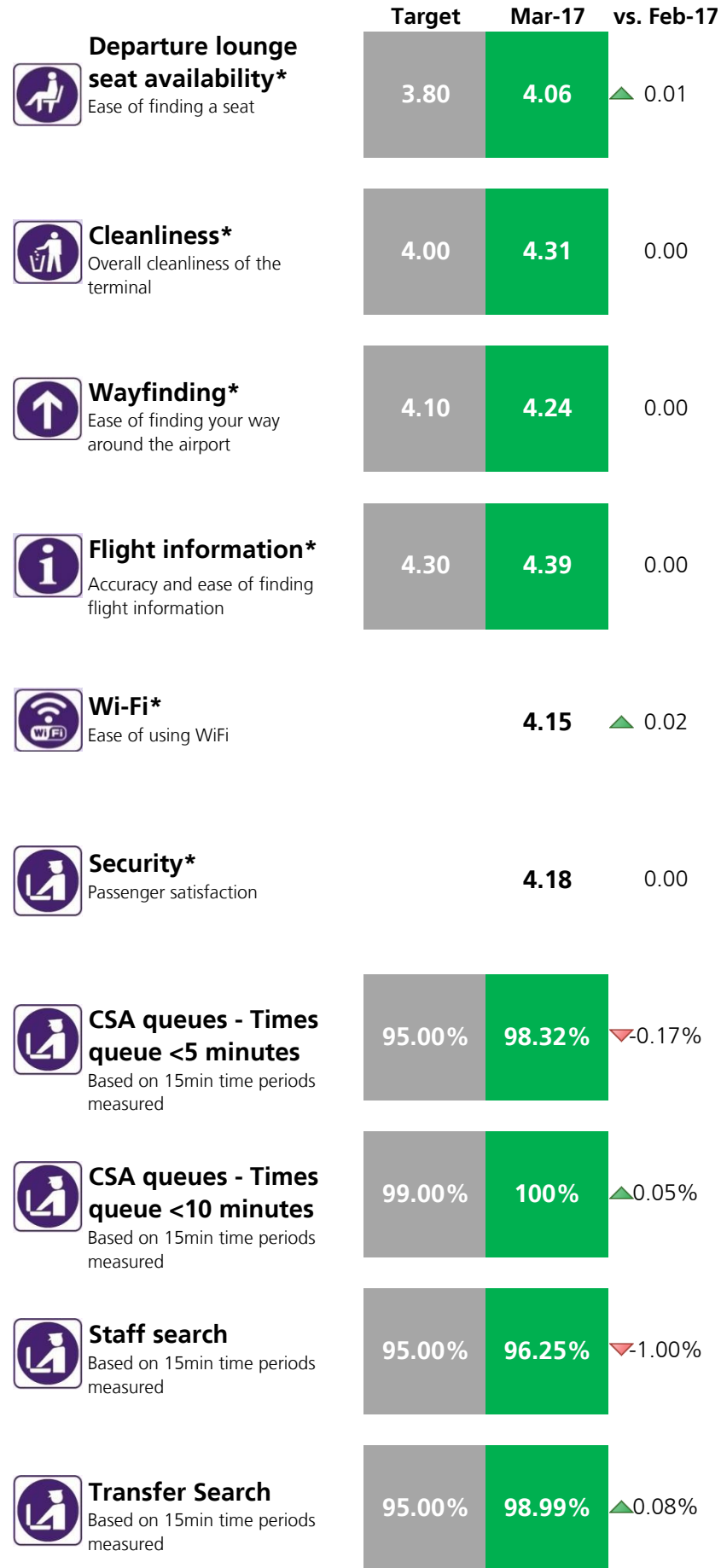
Lowest Score will be used to calculate bonus term each month for qualifying measures

All bonus measures are based on MAA

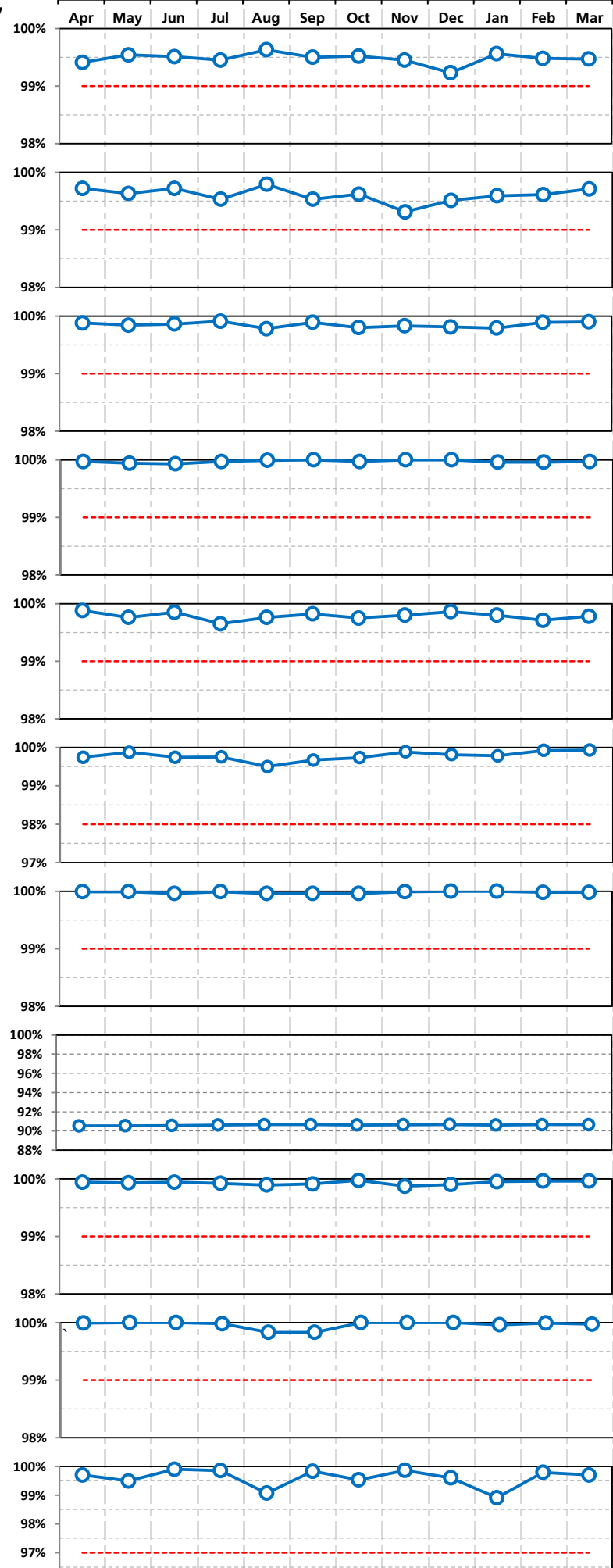
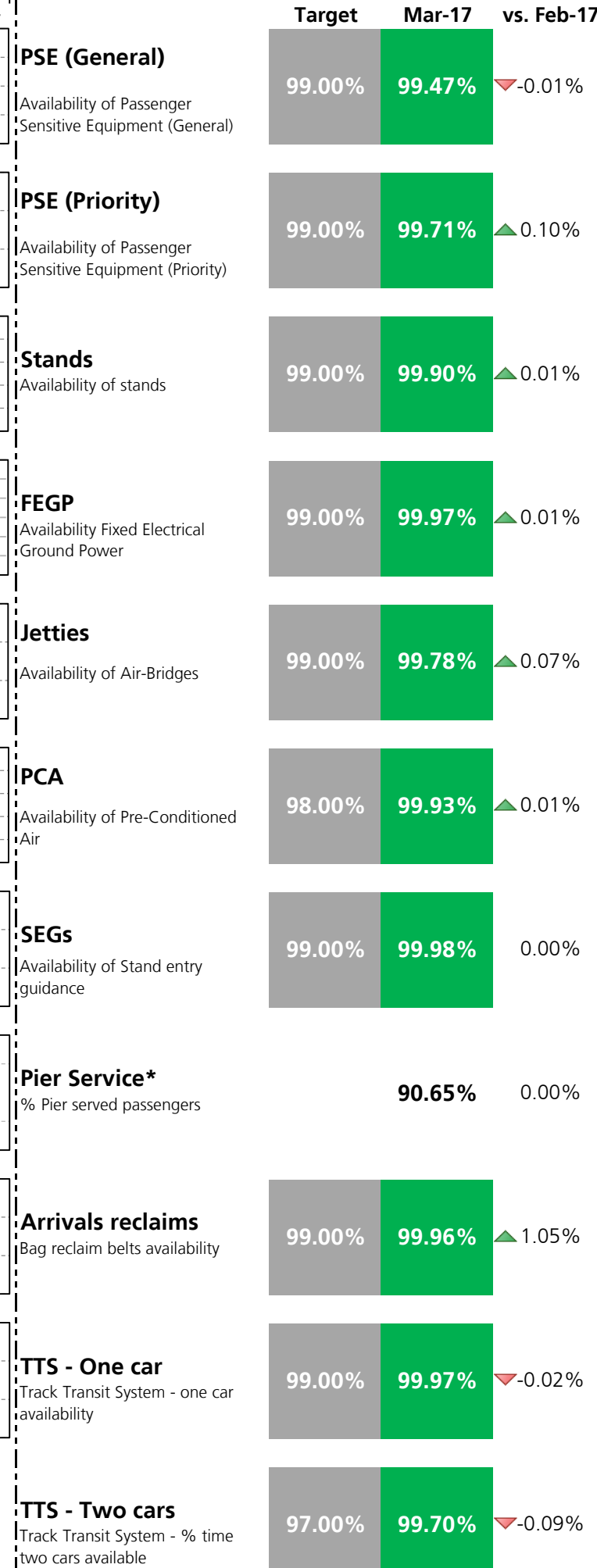
Terminal 5 Performance Report March 2017

* SQRB calculation based on moving annual average (MAA) for these metrics

Passenger Experience and Service Level Performance



Service Level Performance



Notes:
Passenger experience rating threshold 0 to 5, with 5 the highest score.

Financial Report - Bonus and Rebates

Rebates:

	Mar - 2017		Year-to-Date	
	Target Achieved	Estimated Rebate	Estimated Rebate	Number of failures
Departure lounge seat availability	✓	£ -	£ -	0
Cleanliness	✓	£ -	£ -	0
Wayfinding	✓	£ -	£ -	0
Flight information	✓	£ -	£ -	0
CSA queues - Both	✓	£ -	£ -	0
Staff search	✓	£ -	£ -	0
Transfer search	✓	£ -	£ -	0
PSE (General)	✓	£ -	£ -	0
PSE (Priority)	✓	£ -	£ -	0
Stands	✓	£ -	£ -	0
FEGP	✓	£ -	£ -	0
Jetties	✓	£ -	£ -	0
PCA	✓	£ -	£ -	0
SEGs	✓	£ -	£ -	0
Pier Service				
Arrivals reclaims	✓	£ -	£ -	0
		£ -	£ -	0

Bonuses:

	Measure	Lower Threshold	Upper Threshold	Actual	Mar - 2017		Year-to-Date	
					Estimated Bonus (All Terminals)	Estimated Bonus (All Terminals)	Number of Bonus	
Departure lounge seat availability	MAA	4.10	4.50	4.06	£ -	£ -	0	
Cleanliness	MAA	4.20	4.50	4.31	£ -	£ -	0	
Wayfinding	MAA	4.20	4.50	4.24	£ 50,370	£ 117,529	3	
Flight information	MAA	4.40	4.70	4.39	£ -	£ -	0	
					£ 50,370	£ 117,529	3	

Credit Notes:

Will be raised and allocated to the relevant parties that used the terminal in the relevant month pro-rata with the airport charges incurred for passenger services in that month.

Financial year is from January 2017 - December 2017

Bonus: All business units must exceed Lower Threshold.

Lowest Score will be used to calculate bonus term each month for qualifying measures

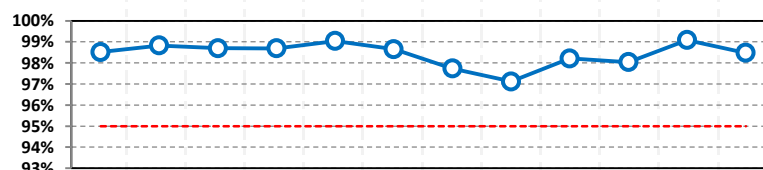
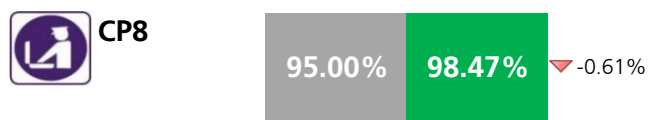
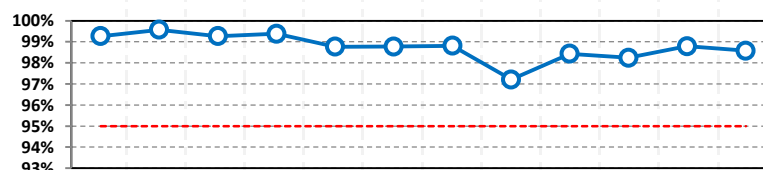
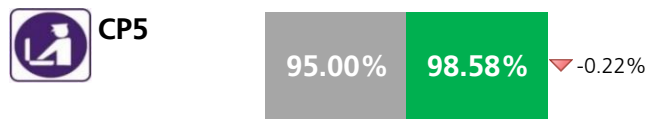
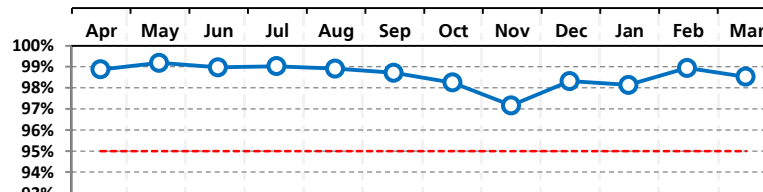
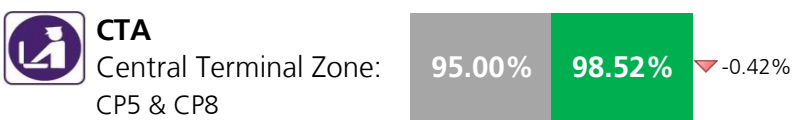
All bonus measures are based on MAA

Campus Performance Report March 2017

Financial Report - Bonus and Rebates

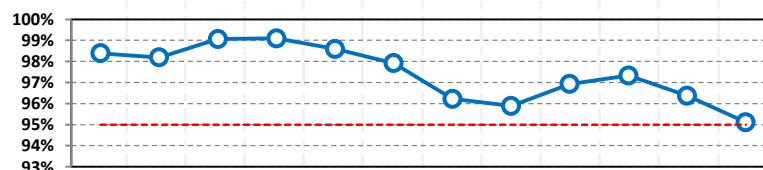
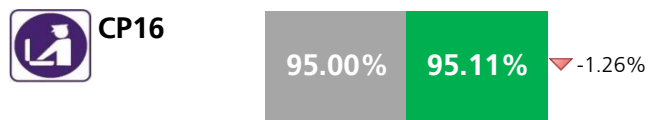
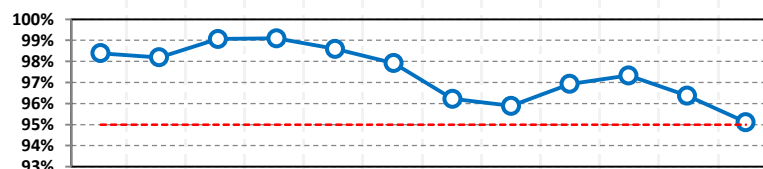
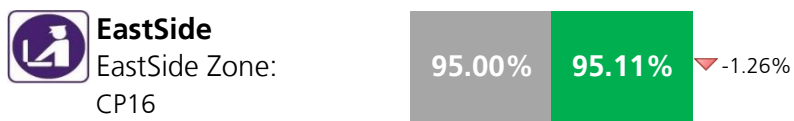
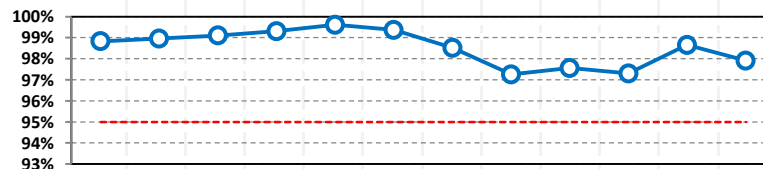
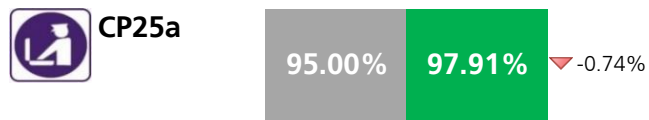
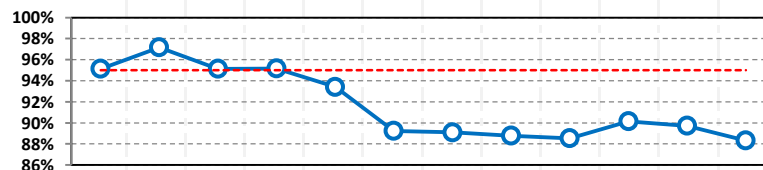
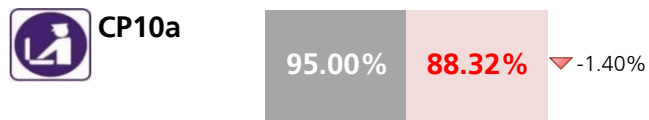
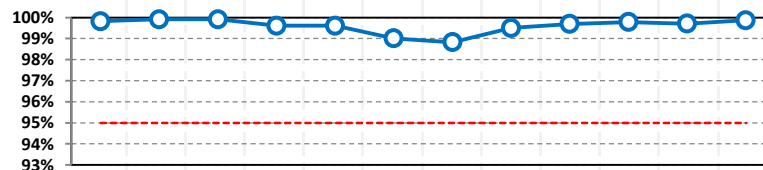
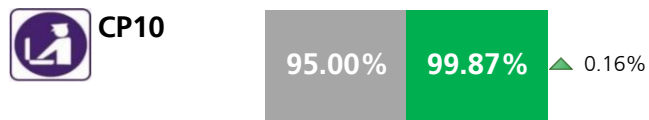
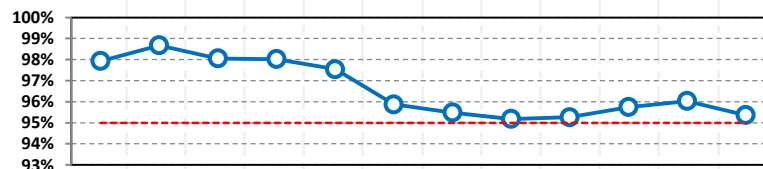
Service Level Performance

Control Post Security Search

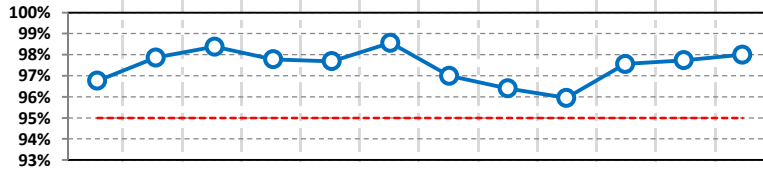
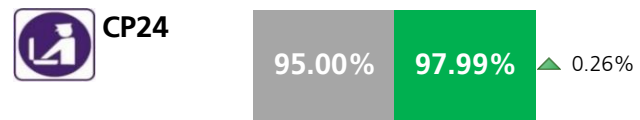
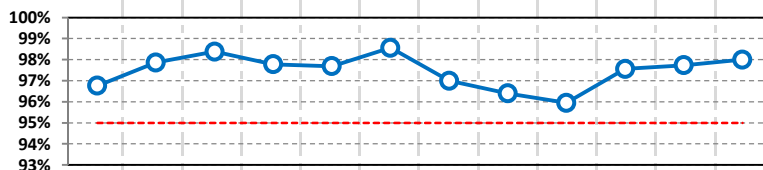
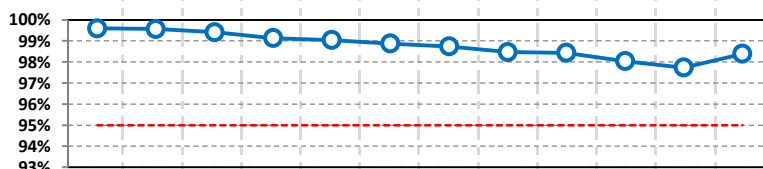
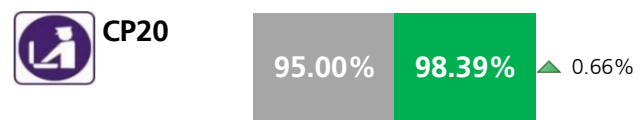
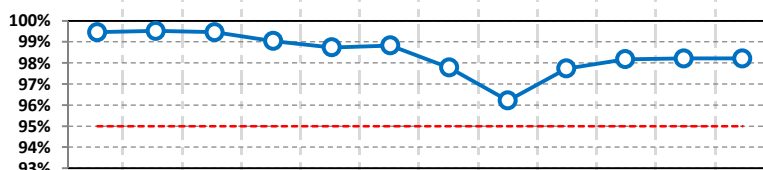
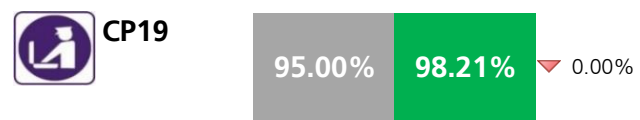
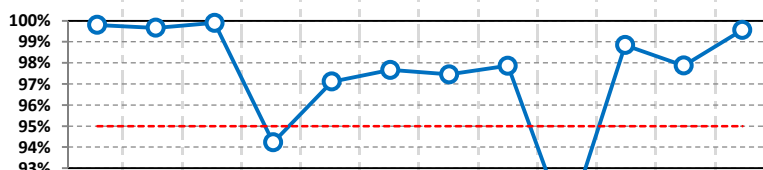
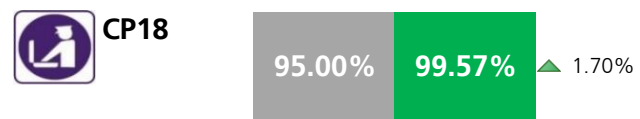
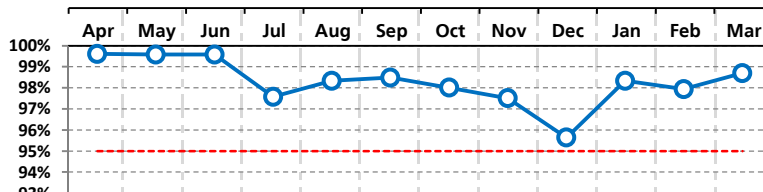
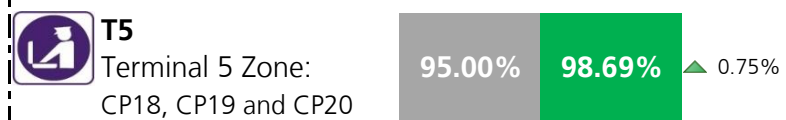


Cargo

Cargo Zone:
CP10, CP10a & CP25a



Service Level Performance



Financial Report

Rebates:

	Mar - 2017		Year-To-Date	
	Target Achieved	Estimated Rebate	Estimated Rebate	Number of failures
T2	✓	£ -	£ -	0
T3	✓	£ -	£ -	0
T4	✓	£ -	£ -	0
T5	✓	£ -	£ -	0
		£ -	£ -	0

Credit Notes:

Will be raised and allocated to the relevant parties that used the terminal in the relevant month pro-rata with the airport charges incurred for passenger services in that month.

Financial year is from January 2017 - December 2017

Heathrow

Making every journey better